

FY20 Budget Department Presentations

Finance & Budget Committee
Monday, April 29

Development Services

| 2018 Actuals* | 2019 Budget* | 2019 Proj* | 2020 Forecast | Change from FY19 Budget | | Change from FY19 Proj | |
|------------------|-----------------|---------------|------------------|-------------------------|--------|-----------------------|-------|
| | | | | \$ | % | \$ | % |
| 3,912,862 | 4,157,077 | 4,332,535 | 4,603,046 | 445,969 | 10.73% | 270,511 | 6.24% |

*FY18 and FY19 contains amounts for Development Services and Planning & Special Projects budgets.

Major Initiatives and Significant Changes for FY20:

- Development Services and Long Range Planning Merging and Reorganization (physical & organizational changes, hiring, training, etc.)
- Coordinated overhaul and update to the Comprehensive Master Plan.
- Continued development and implementation of standard operating procedures for business and development related processes including tracking of milestones to ensure stated goals are being achieved.
- Develop and implement technology enhancements.
- Evaluation of Economic Development Incentive programs
- Facilitate/coordinate Pre-application and Project Coordination meetings
- Performance Excellence – identification of process improvements and efficiencies
- Quality Housing Program - Implementation

Finance

| 2018 Actuals | 2019 Budget | 2019 Proj | 2020 Forecast | Change from FY19 Budget | | Change from FY19 Proj | |
|-----------------|----------------|--------------|------------------|-------------------------|--------|-----------------------|--------|
| | | | | \$ | % | \$ | % |
| 9,596,720 | 10,631,258 | 11,013,647 | 12,238,365 | 1,607,107 | 15.12% | 1,224,718 | 11.12% |

Major Initiatives and Significant Changes for FY20:

- Review and revision of Procurement Policy.
- Potential issuance of GO Bonds.
- Expansion of Visa E-payables program.
- Implementation of grant coordination effort.
- Implementation of GEMT reporting.
- Major training and cross-training efforts; both departmental and Citywide.
- Rebid of banking services with potential processing changes; remote deposit, ach conversion, lockbox in-house, P-card imaging, PCI compliance.

Fire/ EMS Services

| 2018 Actuals | 2019 Budget | 2019 Proj | 2020 Forecast | Change from FY19 Budget | | Change from FY19 Proj | |
|-----------------|----------------|--------------|------------------|-------------------------|--------|-----------------------|-------|
| | | | | \$ | % | \$ | % |
| 18,027,807 | 18,503,969 | 19,549,196 | 21,392,585 | 2,888,616 | 15.61% | 1,843,389 | 9.43% |

Major Initiatives and Significant Changes for FY20:

- Continue implementation of goals and objectives outlined in 2018-2023 Strategic Plan.
- Maintain levels of service delivery while looking for efficiencies in budget and procedures.
- Further address cancer prevention initiatives as outlined in Strategic Plans.
- Collaborate with City staff to update the immediate, near-term, and long-term plans for the department based on other City plans and Accreditation model.
- Evaluate performance outcomes of AVL on response times, when implemented.
- Evaluate resource allocation when new Fire Station #3 is completed.
- Evaluate workforce changes attributed to the work schedule and amend policies as need.
- Continued behavioral health and peer support initiatives.

Central Building Services

| CBS | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|----------|-----------|-----------|-----------|-----------|-------------------------|---------|-----------------------|---------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 1,218,262 | 1,300,483 | 1,300,483 | 1,163,203 | -137,280 | -10.56% | -137,280 | -11.80% |
| Expenses | 1,096,810 | 1,932,320 | 1,831,244 | 2,110,750 | 178,430 | 9.23% | 279,506 | 13.24% |

Major Initiatives and Significant Changes for FY20:

- BERP Projects
 - Fire Station 6 roof replacement.
 - Fire headquarters roof replacement.
 - Fire headquarters roof top unit (RTU) replacement.
 - Fire headquarters generator.
 - Public Works-Operations replace hot water tank
 - Fleet repair bay door 19 floor drain.
- Replacement and upgrade of video monitoring systems.

Fleet

| Fleet | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|----------|-----------|-----------|-----------|-----------|-------------------------|--------|-----------------------|--------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 2,925,550 | 2,545,165 | 3,525,670 | 3,349,835 | 804,670 | 31.62% | -175,835 | -5.25% |
| Expenses | 3,009,525 | 6,076,783 | 5,448,019 | 7,377,284 | 1,300,501 | 21.40% | 1,929,265 | 26.15% |

Major Initiatives and Significant Changes for FY20:

- Provide oversight of the replacement of the main fuel site.
- Advance training for new staff to gain efficiencies in the operation.
- Continue to advance the field of Fleet Management.
- Continue with recycling efforts to reduce costs. Continue to recognize revenue from recycled scrap metal.
- Research and apply factory specified truck repair software to give Fleet the ability to repair in-house allowing for a faster turn around and less down time.

Water/ Sewer

| Water/ Sewer | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|--------------|------------|------------|------------|------------|-------------------------|--------|-----------------------|-------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 41,281,415 | 38,963,838 | 39,873,787 | 40,383,524 | 1,419,686 | 3.64% | 509,737 | 1.26% |
| Expenses | 38,863,712 | 43,191,482 | 46,671,620 | 49,796,730 | 6,605,248 | 15.29% | 3,125,110 | 6.28% |

Major Initiatives and Significant Changes for FY20:

- Perform re-coating maintenance to 4 water towers in the system.
- Increase rehabilitation of water distribution system to address aging infrastructure and corrosion issues.
- Continue improvements to the Cedar Creek watershed sewers to enhance economic development.
- Continue to rehabilitate sanitary sewer system and make lateral connection repairs.
- Continue to maintain affordable rates while meeting financial viability metrics.
- Enhance training program opportunities and tracking to develop IAM staff in conjunction with the newly approved IAM contract.

Parks and Recreation

| Parks and Recreation | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|----------------------|-----------|-----------|-----------|-----------|-------------------------|-------|-----------------------|---------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 3,731,691 | 3,615,661 | 3,693,717 | 3,688,631 | 72,970 | 2.02% | -5,086 | -0.14% |
| Expenses | 3,775,128 | 3,489,078 | 4,059,629 | 3,615,724 | 126,646 | 3.63% | -443,905 | -12.28% |

Major Initiatives and Significant Changes for FY20:

- Increase in Water usage due to the additional splashpad in Howard Park.
- The FY20 Request includes expansion items including wayfinding at Legacy Park (\$100,000), a survey of the Legacy Park lake (\$6,600), four shade structures for the t-ball bleachers (\$27,000), trail expansion at Arborwalk Park (\$20,000), holiday light replacement at Howard Station Park (\$2,000), a Ventrac Boom Sickle Mower (\$16,080), and a kiosk for Park Operations (\$750).

Gamber Center

| Gamber Center | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|---------------|---------|---------|---------|----------|-------------------------|--------|-----------------------|--------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 486,037 | 489,796 | 459,701 | 471,216 | -18,580 | -3.79% | 11,515 | 2.44% |
| Expenses | 445,944 | 449,193 | 433,561 | 425,730 | -23,463 | -5.22% | -7,831 | -1.84% |

Major Initiatives and Significant Changes for FY20:

- Continue pursuing additional revenue opportunities through Activities, Gate Receipts, Memberships and Rentals to build fund balance (current subsidy of \$175,000 / year from sales tax).
- Impact of the increase in minimum wage approved by Missouri voters in August 2018 and the related internal compression.
- The FY20 Request includes expansion items including Carpet Replacement (\$11,614) and Treadmill Replacement (\$7,484).

Legacy Park Community Center

| Legacy Park Community Ctr | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|---------------------------|-----------|-----------|-----------|-----------|-------------------------|--------|-----------------------|--------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 2,102,818 | 2,107,284 | 2,080,438 | 2,091,270 | -16,014 | -0.76% | 10,832 | 0.52% |
| Expenses | 1,953,448 | 1,938,419 | 2,117,905 | 2,085,352 | 146,933 | 7.58% | -32,553 | -1.56% |

Major Initiatives and Significant Changes for FY20:

- Increase in Facility Rentals related to the rental of the cycle room every Tuesday and Thursday.
- Impact of the increase in minimum wage approved by Missouri voters in August 2018 and the related internal compression.
- Maintenance and Repair-Buildings includes \$13,500 for wall and floor repair in the Racquetball Court.
- The FY20 Request includes expansion items including locker replacement (\$95,500), exterior wood staining (\$36,605), and cardio equipment replacement (\$32,000).

Summit Waves

| Summit Waves | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|--------------|---------|---------|---------|----------|-------------------------|--------|-----------------------|--------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 695,129 | 653,284 | 683,365 | 761,472 | 108,188 | 16.56% | 78,107 | 10.26% |
| Expenses | 599,502 | 627,931 | 644,971 | 674,344 | 46,413 | 7.39% | 29,373 | 4.36% |

Major Initiatives and Significant Changes for FY20:

- Increase in Gate Receipts, Memberships, Facility Rentals and Concessions related to the new Wave Pool opening May 2020.
- Impact of the increase in minimum wage approved by Missouri voters in August 2018 and the related internal compression.
- Increase in Chemical Supplies related to the new Wave Pool.
- The FY20 Request includes an expansion item for artificial palm tree replacement.

Cemetery Trust Fund

| Cemetery Trust Fund | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|---------------------|---------|---------|---------|----------|-------------------------|-------|-----------------------|-------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 174,918 | 204,688 | 190,688 | 208,885 | 4,197 | 2.05% | 18,197 | 8.71% |
| Expenses | 179,879 | 204,363 | 203,967 | 204,873 | 510 | 0.25% | 906 | 0.44% |

Major Initiatives and Significant Changes for FY20:

- The FY20 Request reflects the projected end of grave space availability.

Longview Community Center

| Longview Community Ctr | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|------------------------|---------|---------|---------|-----------|-------------------------|--------|-----------------------|--------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 0 | 824,019 | 753,207 | 1,478,870 | 654,851 | 79.47% | 725,663 | 49.07% |
| Expenses | 0 | 971,480 | 849,919 | 1,362,821 | 391,341 | 40.28% | 512,902 | 37.64% |

Major Initiatives and Significant Changes for FY20:

- Anticipated increase in Activity Fees, Gate Receipts, Memberships and Facility Rentals for a full year of operation. The goal is to have 4,000 members by December 31, 2019 and a total of 4,899 members by the end of FY20.
- Impact of the increase in minimum wage approved by Missouri voters in August 2018 and the related internal compression.
- Anticipated increase in Supplies, Other Services, Maintenance & Repairs, and Utilities for a full year of operation.
- The FY20 Request includes an expansion item for motorized lobby shades.

Harris Park Community Center

| Harris Park Community Ctr | 2018 | 2019 | 2019 | 2020 | Change from FY19 Budget | | Change from FY19 Proj | |
|---------------------------|-----------|-----------|-----------|-----------|-------------------------|--------|-----------------------|-------|
| | Actuals | Budget | Proj | Forecast | \$ | % | \$ | % |
| Revenue | 1,320,901 | 1,589,963 | 1,442,934 | 1,522,510 | -67,453 | -4.24% | 79,576 | 5.23% |
| Expenses | 1,340,957 | 1,463,089 | 1,397,044 | 1,500,129 | 37,040 | 2.53% | 103,085 | 6.87% |

(Includes Camp Summit, HPCC Recreation Center, Instructional Youth and Adult, Athletics, Special Events, Amphitheater and Lea McKeighan North programs)

Major Initiatives and Significant Changes for FY20:

- The Camp Summit program continues to provide a quality summer camp program for approximately 750 campers.
- The Legacy Park Amphitheater has three ticketed acts in addition to ten free events.
- Impact of the increase in minimum wage approved by Missouri voters in August 2018 and the related internal compression.
- The FY20 Request includes an expansion item for exterior wood staining.

Next Steps

- **May 20:** Finance and Budget Committee
Topic: Department Expansion Requests
- **June 4:** City Council
Topic: First Reading; Public Hearing
- **June 18:** City Council
Topic: Second Reading