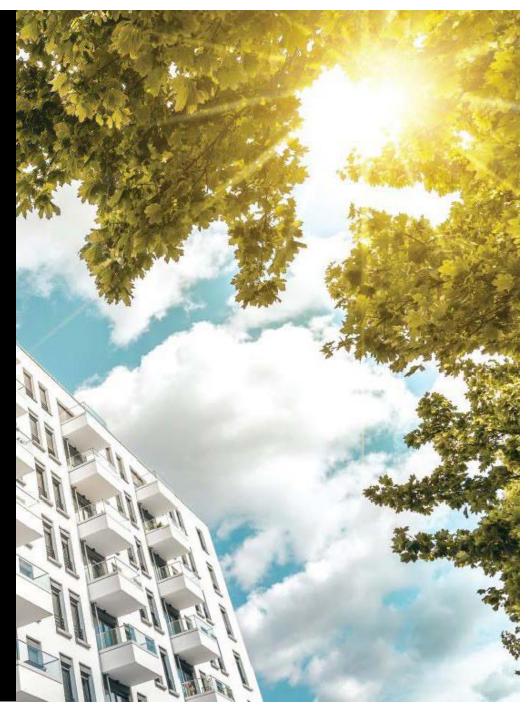
Health department National comparative analysis

City of Lee's Summit, Missouri



Baker Tilly Municipal Advisors, LLC is a registered municipal advisor and controlled subsidiary of Baker Tilly US, LLP, an accounting firm. Baker Tilly US, LLP, trading as Baker Tilly, is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities.



RESEARCH METHOD Summary of assumptions

- Reviewed annual budgets and audits of independent health departments nationally
 - Where available, segregated costs that are grant funded vs locally-funded through taxes and fees
 - Calculated per capita costs for comparison
- Other capital costs rolled into program budgets
- Demographics and service level demands considered



Menu of potential services

Communicable Diseases

- Contact tracing and communicable disease prevention
- Health emergency preparedness
- Health and medical record retention
- Surveillance on communicable diseases HIV/ AIDS
- Public health preparedness
- Surveillance on communicable diseases STD/STI
- Vaccinations and immunizations

Environmental Health

- Restaurant inspections/Public Health Inspections
- Pool inspections
- Recycling / HHW / Processing Station
- Code nuisance inspections
- Stormwater quality Assessments
- Vector control
- Homelessness
- Paramedic at home / senior and disability services
- Animal control
- Septic tank approvals
- Lead paint remediation

Community Health

- Community and family health education
- Maternal and child health
- Violence prevention
- Health care for indigent (dental, basic health care needs)
- Women Infant Children (WIC) Health Services
- CHIP Services
- HIV/ AIDS Assistance
- Indigent Care
- Oral and dental health
- Substance abuse
- Mental health services

Program budget costs per capita

| Health Department Division | | Norwalk, Connecticut | Pasadena, California ¹ | Cambridge ssachusetts ² | Champaign- rbana, Illinois | Fis | hers, Indiana ³ |
|-------------------------------|---------|-------------------------|--------------------------------------|---------------------------------------|-------------------------------|-----|----------------------------|
| Administration and Leadership | \$ | 28.1 | \$ 50.4 | \$ - | \$ 15.2 | \$ | - |
| Communicable Disease and | | | | | | | |
| Public Preparedness | \$ | 4.4 | \$ 7.3 | \$ - | \$ 19.1 | \$ | - |
| Animal Care and Control | \$ - | | \$ - | \$ - | \$ - | \$ | - |
| Community Health Services | \$ | 0.9 | \$ 5.1 | \$ - | \$ 32.4 | \$ | - |
| Environmental Health | \$ | 9.8 | \$ 14.7 | \$ - | \$ 5.6 | \$ | - |
| Other Services | \$ | 1.1 | \$ - | \$ 64.2 | \$ 16.5 | \$ | 9.4 |
| Population | | 102,773 | 151,950 | 118,403 | 131,091 | | 95,310 |
| Total Budget Per Capita | \$ | 44.3 | \$ 77.5 | \$ 64.2 | \$ 88.9 | \$ | 9.4 |
| Total Budget | \$ | 4,555,132 | \$ 11,778,000 | \$ 7,600,000 | \$ 11,656,041 | \$ | 898,120 |

Estimate for the city of Pasadena based on total budget less 8.1 million in estimated grant activity.
Cambridge participates in an external health organization who does not have publicly available program funding
Fishers Indiana recently formed the health department, and does not have a detailed breakout of program funding

Program budget costs per capita (cont.)

| | | National | Lee's | | | Missouri | | Lee's | |
|-------------------|------------|----------|-------------|-----------|----|------------|-------------|-------------------|--|
| Health Department | Peers | | Summit | | | Peers | Summit | | |
| Budget Ranges | Per Capita | | Est. Budget | | | Per Capita | Est. Budget | | |
| | | | | | | | | | |
| Low | \$ | 9.42 | \$ | 952,755 | \$ | 27.61 | \$ | 2,791,265 | |
| | | | | | | | | | |
| Median | \$ | 64.19 | \$ | 6,489,876 | \$ | 31.95 | \$ | 3,230,496 | |
| | | | | | | | | | |
| High | \$ | 77.51 | \$ | 7,837,118 | \$ | 59.07 | \$ | <i>5,972,83</i> 4 | |