Exhibit A

Pay and Classification Plan					
See contracts for union progression rates	Hourly Rate		Est. Annua	Est. Annualized Rate	
	Minimum	Maximum	Minimum	Maximum	
Police - Union	Based on 2080 h	sed on 2080 hours per year		Based on 2080 hours per year	
Police Officer	\$25.1971	\$41.7404	\$52,409.97	\$86,820.03	
Sergeant	\$41.7404	\$49.8120	\$86,820.03	\$103,608.96	
Fire - Union	Based on 2912 hours per year		Based on 2912 hours per year		
Fire Fighter	\$18.81	\$24.30	\$54,774.72	\$70,761.60	
Fire Fighter - Paramedic	\$21.81	\$27.31	\$63,510.72	\$79,526.72	
Fire Engineer	\$22.88	\$28.71	\$66,626.56	\$83,603.52	
Fire Engineer - Paramedic	\$25.88	\$31.72	\$75,362.56	\$92,368.64	
Fire Captain	\$29.57	\$33.32	\$86,107.84	\$97,027.84	
Fire Captain - Paramedic	\$32.58	\$36.32	\$94,872.96	\$105,763.84	
	Based on 2080 hours per year		Based on 2080 hours per year		
Communication Specialist	\$22.45	\$33.54	\$46,696.00	\$69,763.20	
Lead Communication Specialist	\$23.57	\$35.22	\$49,025.60	\$73,257.60	
IAM - Union			Based on 2080 hours per year		
Custodian	\$15.50	\$20.23	\$32,240.00	\$42,078.40	
Meter Tech I	\$18.00	\$20.26	\$37,440.00	\$42,140.80	
Meter Tech II	\$18.90	\$21.27	\$39,312.00	\$44,241.60	
Meter Specialist	\$21.12	\$23.76	\$43,929.60	\$49,420.80	
Fleet Maintenance Tech	\$17.00	\$24.20	\$35,360.00	\$50,336.00	
Fleet Inventory Tech	\$20.42	\$29.06	\$42,473.60	\$60,444.80	
Mechanic Technician I	\$20.67	\$29.42	\$42,993.60	\$61,193.60	
Mechanic Technician II	\$21.70	\$30.89	\$45,136.00	\$64,251.20	
Mechanic Technician III	\$22.79	\$32.44	\$47,403.20	\$67,475.20	
Apprentice Utility Worker	\$21.00	\$21.00	\$43,680.00	\$43,680.00	
Utility Worker	\$25.00	\$28.14	\$52,000.00	\$58,531.20	
Utility Specialist I	\$28.00	\$31.52	\$58,240.00	\$65,561.60	
Utility Specialist II	\$29.90	\$33.65	\$62,192.00	\$69,992.00	
Utility Foreman	\$31.50	\$35.45	\$65,520.00	\$73,736.00	
Apprentice Operator	\$19.00	\$20.00	\$39,520.00	\$41,600.00	
Operator	\$21.00	\$27.40	\$43,680.00	\$56,992.00	
Skilled Operator	\$23.25	\$30.34	\$48,360.00	\$63,107.20	
Senior Operator	\$25.50	\$33.28	\$53,040.00	\$69,222.40	