

Administration

FY19 Budget Summary

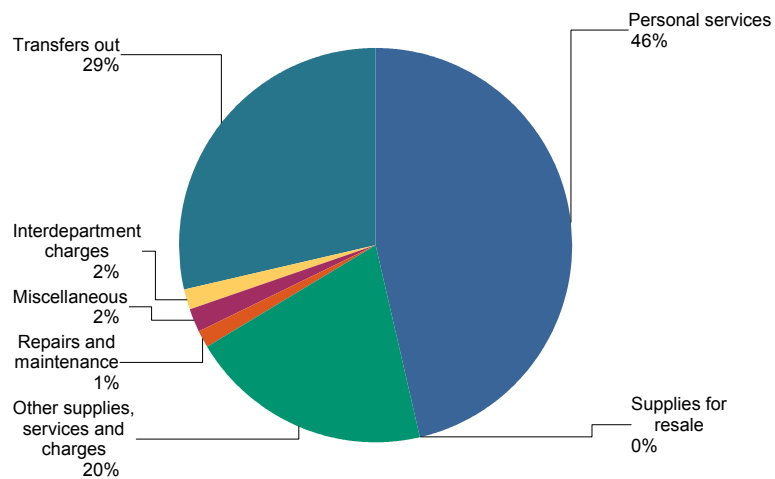
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 1,990,576 | 1,842,029 | 3,289,618 | 2,515,995 | 673,966 | 37% | (773,623) | (24%) |
| Policy/Legislative Oper. | 780,901 | 551,709 | 548,219 | 518,785 | (32,923) | (6%) | (29,434) | (5%) |
| Community Relations | 336,089 | 563,750 | 427,942 | 504,660 | (59,090) | (10%) | 76,717 | 18% |
| Cultural Arts | 0 | 0 | 0 | 109,177 | 109,177 | 0% | 109,177 | 0% |
| HR Administration | 429,043 | 566,692 | 496,682 | 463,690 | (103,002) | (18%) | (32,992) | (7%) |
| Employee Services | 185,394 | 255,854 | 269,071 | 330,363 | 74,509 | 29% | 61,292 | 23% |
| Safety & Risk Management | 116,812 | 113,784 | 113,584 | 115,663 | 1,879 | 2% | 2,079 | 2% |
| Department Totals | 3,838,814 | 3,893,818 | 5,145,116 | 4,558,333 | 664,516 | 17% | (586,783) | (11%) |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 1,707,009 | 1,983,411 | 1,869,744 | 2,109,290 | 125,879 | 6% | 239,545 | 13% |
| Supplies for resale | 0 | 0 | 0 | 5,500 | 5,500 | 0% | 5,500 | 0% |
| Other supplies, services and charges | 1,105,499 | 1,018,894 | 1,026,743 | 912,376 | (106,518) | (10%) | (114,367) | (11%) |
| Repairs and maintenance | 45,951 | 39,490 | 40,330 | 64,939 | 25,449 | 64% | 24,609 | 61% |
| Miscellaneous | 2,461 | 186,400 | 55,987 | 86,400 | (100,000) | (54%) | 30,413 | 54% |
| Interdepartment charges | 155,486 | 178,356 | 192,112 | 71,342 | (107,014) | (60%) | (120,770) | (63%) |
| Transfers out | 822,408 | 487,267 | 1,960,200 | 1,308,487 | 821,220 | 169% | (651,713) | (33%) |
| Department Totals | 3,838,814 | 3,893,818 | 5,145,116 | 4,558,333 | 664,516 | 17% | (586,783) | (11%) |

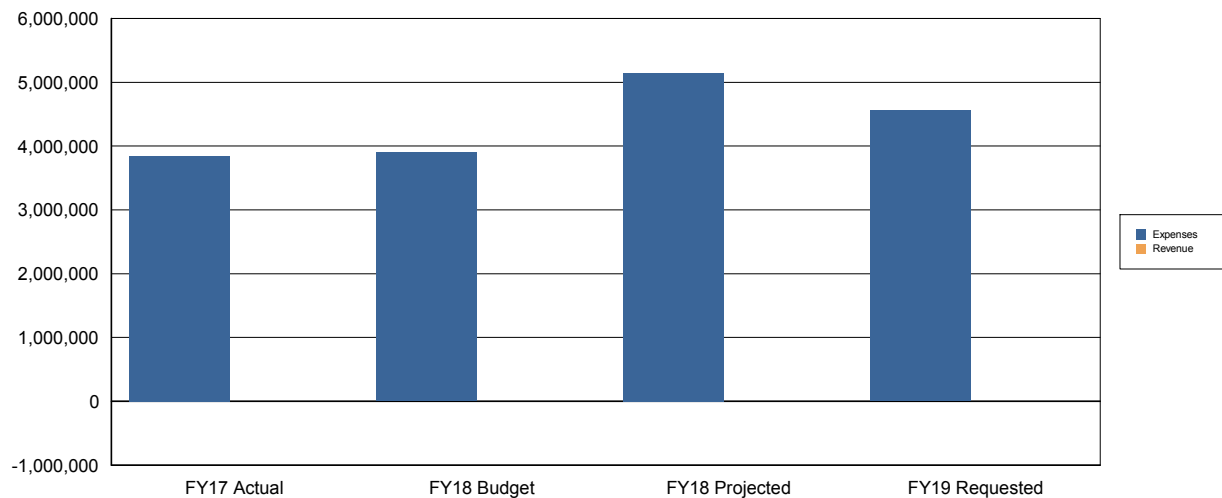
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--|----------------|----------------|-------------------|--------------------|
| Administrative Support | 0.00 | 0.00 | 0.03 | 0.03 |
| Asst. City Mgr., Administrative Services | 0.00 | 0.00 | 0.76 | 0.76 |
| Asst. City Mgr., Dev Svcs/Comm | 0.34 | 0.33 | 0.33 | 0.00 |
| Asst. City Mgr., Operations | 0.76 | 0.76 | 0.88 | 0.12 |
| Audio Visual Evening | 0.00 | 0.00 | 0.29 | 0.29 |
| Benefits Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| City Clerk | 1.00 | 1.00 | 1.00 | 0.00 |
| City Councilmember | 8.00 | 8.00 | 8.00 | 0.00 |
| City Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Classification and Compensation Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Creative Services Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Creative Services Specialist | 0.00 | 1.00 | 1.00 | 0.00 |
| Cultural Arts Manager | 0.00 | 1.00 | 1.00 | 0.00 |
| Deputy City Clerk | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Administration | 0.88 | 0.88 | 0.00 | -0.88 |
| Director of Human Resources | 1.00 | 1.00 | 1.00 | 0.00 |
| Executive Assistant | 1.72 | 2.00 | 2.00 | 0.00 |
| Human Resources Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Human Resources Generalist | 1.00 | 1.00 | 0.00 | -1.00 |
| Management Analyst - Admin. | 1.00 | 1.00 | 1.00 | 0.00 |
| Marketing Specialist | 2.00 | 1.00 | 1.00 | 0.00 |
| Mayor | 1.00 | 1.00 | 1.00 | 0.00 |
| Media Services Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Payroll Support | 0.29 | 0.01 | 0.00 | -0.01 |
| Public Communications Coord. | 1.00 | 1.00 | 1.00 | 0.00 |
| Recruitment Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Risk Management Officer | 1.00 | 1.00 | 0.00 | -1.00 |
| Safety and Wellness Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Workforce Development Specialist | 0.00 | 0.00 | 1.00 | 1.00 |
| Department Totals | 26.99 | 27.98 | 30.29 | 2.31 |

Total Budget



Airport

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|------------------|-------------------|-------------------|-------------------|---------------------------|--------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Fines and forfeitures | 1,821 | 1,600 | 1,600 | 1,500 | (100) | (6%) | (100) | (6%) |
| Intergovernmental | 4,008,446 | 8,474,950 | 8,474,950 | 0 | (8,474,950) | (100%) | (8,474,950) | (100%) |
| Charges for services | 678,025 | 798,946 | 725,583 | 795,759 | (3,187) | 0% | 70,176 | 10% |
| Material and fuel sales | 585,124 | 752,110 | 780,480 | 757,249 | 5,139 | 1% | (23,231) | (3%) |
| Investment earnings | 9,063 | 39,000 | 22,000 | 9,000 | (30,000) | (77%) | (13,000) | (59%) |
| Other | 28,514 | 42,452 | 33,252 | 28,393 | (14,059) | (33%) | (4,859) | (15%) |
| Transfers in | 523,735 | 76,696 | 377,312 | 377,312 | 300,616 | 392% | 0 | 0% |
| Department Totals | 5,834,729 | 10,185,754 | 10,415,178 | 1,969,213 | (8,216,541) | (81%) | (8,445,964) | (81%) |

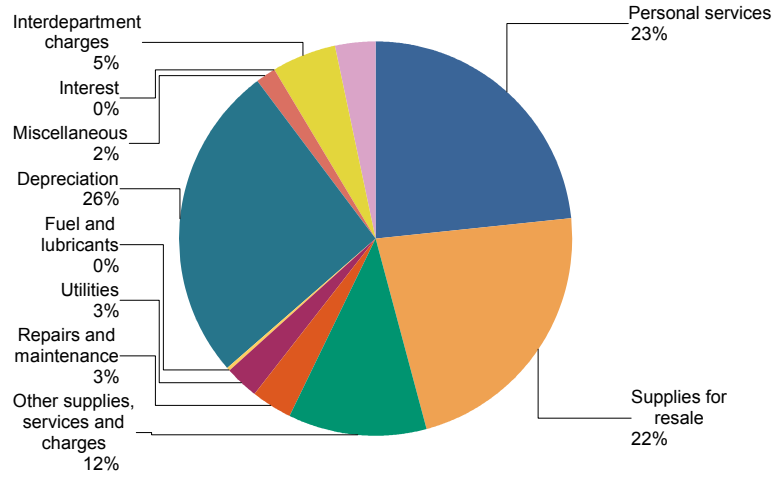
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|-------------------|-------------------|-------------------|---------------------------|--------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 268,679 | 281,663 | 276,740 | 318,271 | 36,608 | 13% | 41,531 | 15% |
| Debt & Cash Management | (848,846) | 9,828,461 | 9,592,609 | 657,225 | (9,171,236) | (93%) | (8,935,384) | (93%) |
| Airport Bldg & Grnd Maint | 256,868 | 241,176 | 280,218 | 197,213 | (43,963) | (18%) | (83,005) | (30%) |
| Runway & Taxiway Maint | 114,460 | 181,406 | 165,215 | 124,122 | (57,284) | (32%) | (41,093) | (25%) |
| Pilot Supplies & Fuel | 608,806 | 883,028 | 886,059 | 865,258 | (17,769) | (2%) | (20,801) | (2%) |
| Environment Montrg & Comp | 18,309 | 35,987 | 33,387 | 45,352 | 9,365 | 26% | 11,965 | 36% |
| Infrastructure Improvemts | 1,517,821 | 10,705 | 10,705 | 16,245 | 5,540 | 52% | 5,540 | 52% |
| Department Totals | 1,936,097 | 11,462,427 | 11,244,934 | 2,223,687 | (9,238,739) | (81%) | (9,021,247) | (80%) |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|-------------------|-------------------|-------------------|---------------------------|--------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 407,579 | 527,967 | 484,242 | 518,159 | (9,808) | (2%) | 33,917 | 7% |
| Supplies for resale | 398,707 | 453,735 | 499,140 | 498,084 | 44,349 | 10% | (1,056) | 0% |
| Other supplies, services and charges | 164,445 | 250,890 | 256,889 | 255,855 | 4,965 | 2% | (1,034) | 0% |
| Repairs and maintenance | 137,584 | 57,495 | 92,925 | 77,458 | 19,963 | 35% | (15,467) | (17%) |
| Utilities | 57,083 | 46,050 | 46,190 | 55,850 | 9,800 | 21% | 9,660 | 21% |
| Fuel and lubricants | 7,986 | 7,025 | 8,035 | 8,270 | 1,245 | 18% | 235 | 3% |
| Depreciation | 574,903 | 593,113 | 593,113 | 578,829 | (14,284) | (2%) | (14,284) | (2%) |
| Miscellaneous | 31,473 | 45,150 | 36,350 | 38,000 | (7,150) | (16%) | 1,650 | 5% |
| Interest | 2,636 | 237,652 | 1,800 | 1,700 | (235,952) | (99%) | (100) | (6%) |
| Capital outlay | 1,503,081 | 172,810 | 155,710 | 0 | (172,810) | (100%) | (155,710) | (100%) |
| Construction | (1,503,081) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 77,004 | 72,843 | 72,843 | 114,786 | 41,943 | 58% | 41,943 | 58% |
| Transfers out | 76,696 | 8,997,696 | 8,997,696 | 76,696 | (8,921,000) | (99%) | (8,921,000) | (99%) |
| Department Totals | 1,936,097 | 11,462,427 | 11,244,934 | 2,223,687 | (9,238,739) | (81%) | (9,021,247) | (80%) |

FY19 Expenses By Type



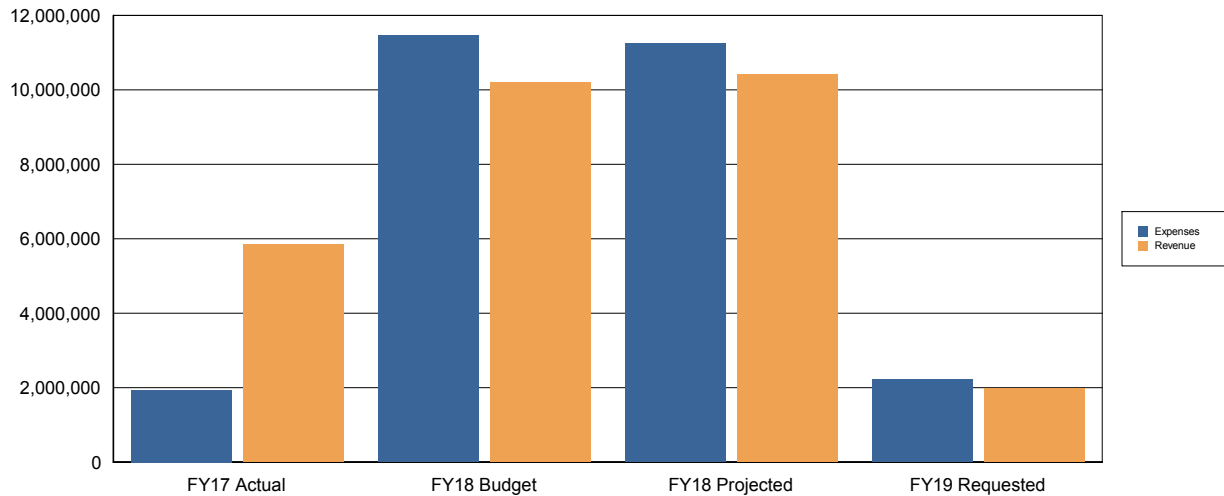
Net Income

| FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|----------------|----------------|-------------------|-------------------|---------------------------|----|------------------------------|----|
| | | | | \$ | % | \$ | % |
| 3,898,631 | (1,276,673) | (829,756) | (254,474) | 1,022,199 | 0% | 575,282 | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|-------------------------------|----------------|----------------|-------------------|--------------------|
| Airport Attendant | 1.26 | 1.26 | 1.26 | 0.00 |
| Airport Intern | 0.20 | 0.20 | 0.20 | 0.00 |
| Airport Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant Airport Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Facilities Maintenance Worker | 2.00 | 2.00 | 2.00 | 0.00 |
| Line Attendant | 2.00 | 3.70 | 2.00 | -1.70 |
| Service Attendant | 0.00 | 0.00 | 1.00 | 1.00 |
| Department Totals | 7.46 | 9.16 | 8.46 | -0.70 |

Total Budget



Central Building Services

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|------------------|------------------|-------------------|-------------------|---------------------------|--------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Investment earnings | 4,891 | 0 | 0 | 0 | 0% | 0 | 0% | |
| Other | 6,732 | 25,000 | 25,000 | 25,000 | 0 | 0% | 0 | 0% |
| Interdepartment revenues | 1,268,970 | 1,588,443 | 1,588,443 | 1,275,483 | (312,960) | (20%) | (312,960) | (20%) |
| Department Totals | 1,280,593 | 1,613,443 | 1,613,443 | 1,300,483 | (312,960) | (19%) | (312,960) | (19%) |

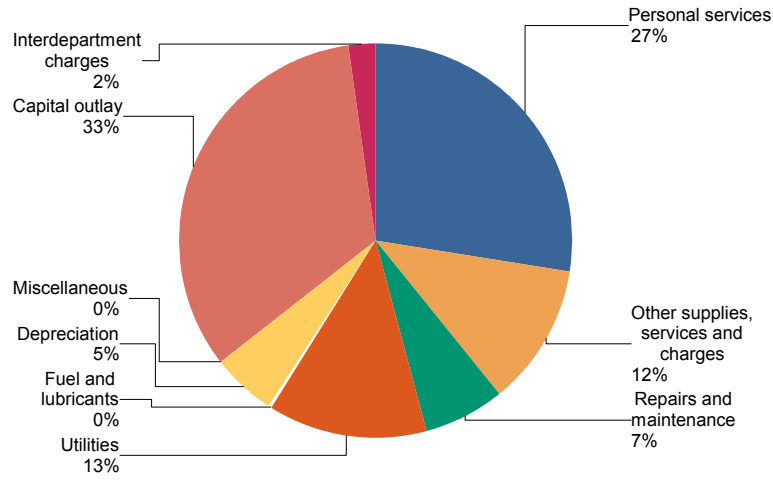
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Facility Services | 420,682 | 465,623 | 468,823 | 594,573 | 128,950 | 28% | 125,750 | 27% |
| Custodial Services | 339,557 | 352,247 | 352,247 | 279,694 | (72,553) | (21%) | (72,553) | (21%) |
| Project Management | 95,868 | 107,944 | 107,944 | 11,800 | (96,144) | (89%) | (96,144) | (89%) |
| Utilities/General Servcs | 271,482 | 443,449 | 443,449 | 405,253 | (38,196) | (9%) | (38,196) | (9%) |
| BERP program | 68,411 | 368,000 | 368,000 | 641,000 | 273,000 | 74% | 273,000 | 74% |
| Capital Project Activity | 34,848 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Department Totals | 1,230,848 | 1,737,262 | 1,740,462 | 1,932,320 | 195,058 | 11% | 191,858 | 11% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 664,804 | 631,498 | 634,698 | 531,280 | (100,218) | (16%) | (103,418) | (16%) |
| Other supplies, services and charges | 26,535 | 167,744 | 167,744 | 223,416 | 55,672 | 33% | 55,672 | 33% |
| Repairs and maintenance | 128,509 | 140,000 | 140,000 | 131,500 | (8,500) | (6%) | (8,500) | (6%) |
| Utilities | 236,463 | 281,849 | 281,849 | 252,000 | (29,849) | (11%) | (29,849) | (11%) |
| Fuel and lubricants | 1,894 | 0 | 0 | 2,500 | 2,500 | 0% | 2,500 | 0% |
| Depreciation | 107,839 | 101,424 | 101,424 | 103,077 | 1,653 | 2% | 1,653 | 2% |
| Miscellaneous | 0 | 3,000 | 3,000 | 3,000 | 0 | 0% | 0 | 0% |
| Capital outlay | 103,259 | 368,000 | 368,000 | 641,000 | 273,000 | 74% | 273,000 | 74% |
| Construction | (103,259) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 64,804 | 43,748 | 43,748 | 44,547 | 799 | 2% | 799 | 2% |
| Department Totals | 1,230,848 | 1,737,262 | 1,740,462 | 1,932,320 | 195,058 | 11% | 191,858 | 11% |

FY19 Expenses By Type



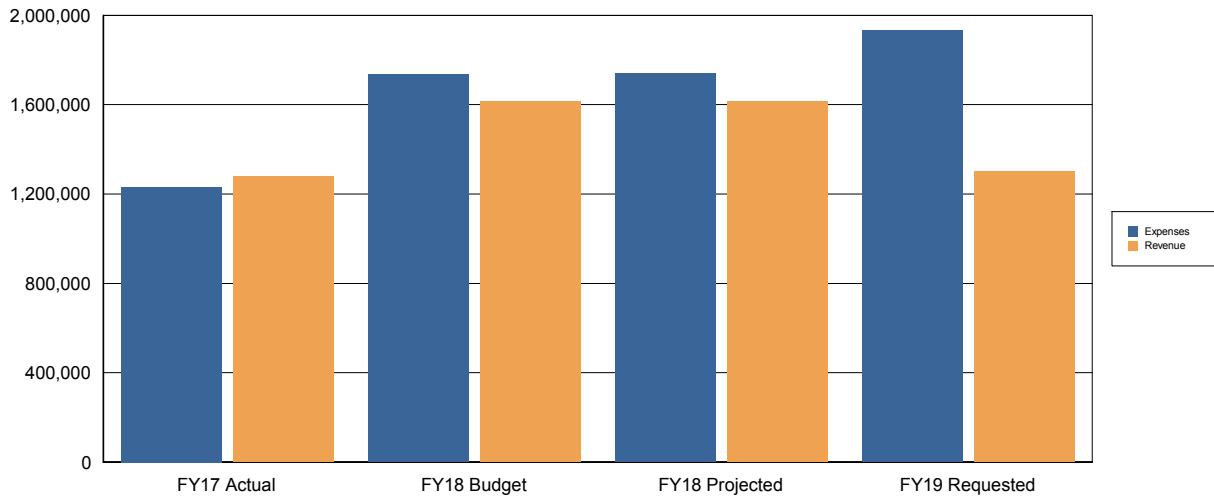
Net Income

| FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|-------------|-------------|----------------|----------------|------------------------|----|---------------------------|----|
| | | | | \$ | % | \$ | % |
| 49,745 | (123,819) | (127,019) | (631,837) | (508,018) | 0% | (504,818) | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--|--------------|-------------|----------------|-----------------|
| Asst. City Mgr., Administrative Services | 0.00 | 0.00 | 0.12 | 0.12 |
| Asst. City Mgr., Operations | 0.12 | 0.12 | 0.00 | -0.12 |
| Central Building Services Supv | 1.00 | 1.00 | 1.00 | 0.00 |
| City Architect | 1.00 | 1.00 | 0.00 | -1.00 |
| Custodian | 7.00 | 4.00 | 3.00 | -1.00 |
| Facilities Maintenance Worker | 1.50 | 2.50 | 3.00 | 0.50 |
| Facilities Manager | 0.00 | 0.00 | 1.00 | 1.00 |
| Department Totals | 10.62 | 8.62 | 8.12 | -0.50 |

Total Budget



Central Vehicle Maintenance

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Charges for services | 10 | 0 | 0 | 0 | 0% | 0 | 0% | |
| Investment earnings | 5,010 | 10,000 | 10,000 | 0 | (10,000) | (100%) | (10,000) | (100%) |
| Other | 2,847 | 1,640 | 3,000 | 0 | (1,640) | (100%) | (3,000) | (100%) |
| Sale of property | 265,364 | 670,027 | 1,170,795 | 356,168 | (313,859) | (47%) | (814,627) | (70%) |
| Interdepartment revenues | 2,419,642 | 1,658,950 | 1,658,950 | 1,938,997 | 280,047 | 17% | 280,047 | 17% |
| Transfers in | 250,000 | 0 | 0 | 250,000 | 250,000 | 0% | 250,000 | 0% |
| Department Totals | 2,942,873 | 2,340,617 | 2,842,745 | 2,545,165 | 204,548 | 9% | (297,580) | (10%) |

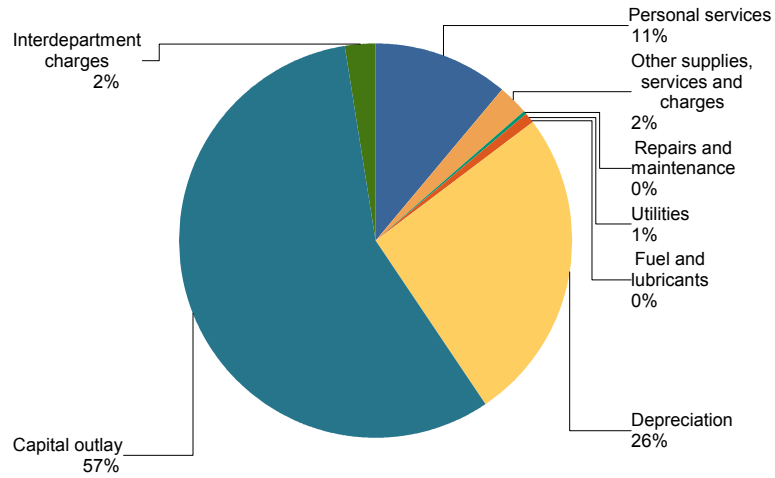
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 1,067,932 | 972,232 | 971,987 | 1,005,490 | 33,258 | 3% | 33,503 | 3% |
| Expansion | 0 | 0 | 120,523 | 1,395,176 | 1,395,176 | 0% | 1,274,653 | 1,058% |
| Vehicle/Equip Replacement | 1,260,220 | 4,191,329 | 3,684,448 | 3,491,741 | (699,588) | (17%) | (192,707) | (5%) |
| Department Totals | 2,328,152 | 5,163,561 | 4,776,958 | 5,892,407 | 728,846 | 14% | 1,115,449 | 23% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 698,315 | 645,028 | 647,928 | 659,813 | 14,785 | 2% | 11,885 | 2% |
| Other supplies, services and charges | 125,286 | 134,629 | 131,268 | 135,362 | 733 | 1% | 4,093 | 3% |
| Repairs and maintenance | 23,274 | 33,712 | 37,054 | 27,639 | (6,073) | (18%) | (9,415) | (25%) |
| Utilities | 55,679 | 38,000 | 35,475 | 37,500 | (500) | (1%) | 2,025 | 6% |
| Fuel and lubricants | 1,213 | 2,550 | 2,610 | 2,184 | (366) | (14%) | (426) | (16%) |
| Depreciation | 1,900,161 | 1,446,207 | 1,446,207 | 1,520,741 | 74,534 | 5% | 74,534 | 5% |
| Capital outlay | 2,655,425 | 2,734,327 | 2,347,969 | 3,362,615 | 628,288 | 23% | 1,014,646 | 43% |
| Construction | (3,247,104) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 115,901 | 129,108 | 128,446 | 146,553 | 17,445 | 14% | 18,107 | 14% |
| Department Totals | 2,328,152 | 5,163,561 | 4,776,958 | 5,892,407 | 728,846 | 14% | 1,115,449 | 23% |

FY19 Expenses By Type



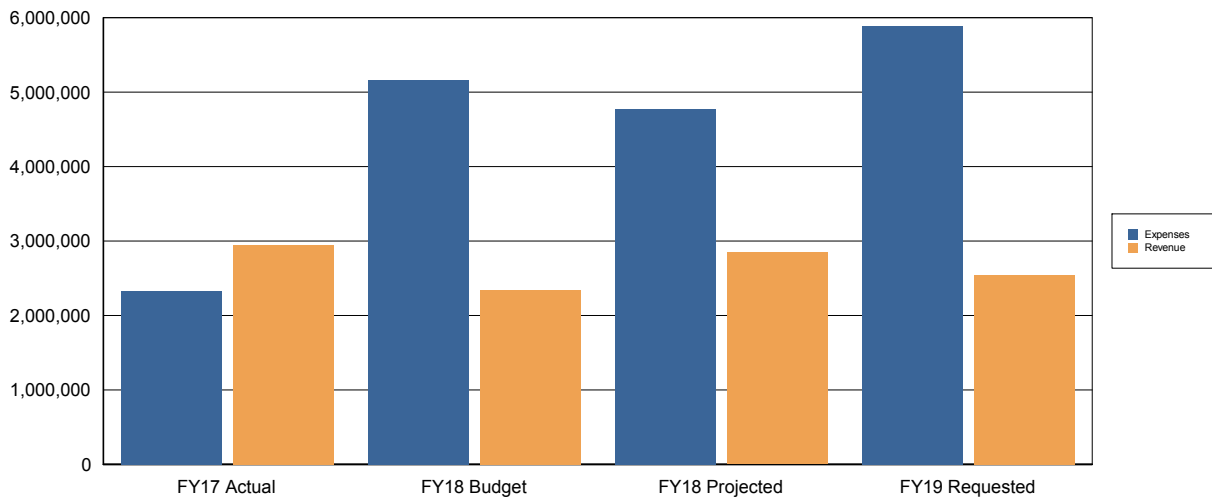
Net Income

| FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|-------------|-------------|----------------|----------------|------------------------|----|---------------------------|----|
| | | | | \$ | % | \$ | % |
| 614,722 | (2,822,944) | (1,934,213) | (3,347,242) | (524,298) | 0% | (1,413,029) | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|-----------------------------|-------------|-------------|----------------|-----------------|
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. City Mgr., Operations | 0.12 | 0.12 | 0.12 | 0.00 |
| Fleet Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Maintenance Shop Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Mechanic | 6.00 | 6.00 | 6.00 | 0.00 |
| Department Totals | 9.12 | 9.12 | 9.12 | 0.00 |

Total Budget



Development Services FY19 Budget Summary

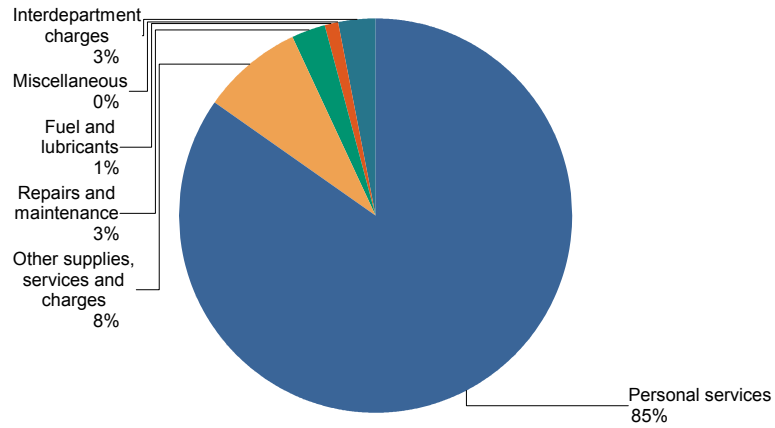
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 64,039 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Support To Development | 9,446 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Neighborhood Services | 0 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Customer Service | 58,377 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Support to Development | 308,961 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Building Inspections | 362,779 | 428,672 | 402,861 | 441,518 | 12,846 | 3% | 38,657 | 10% |
| Engineering Inspections | 506,409 | 472,676 | 462,538 | 474,887 | 2,211 | 0% | 12,349 | 3% |
| Neighborhood Services | 253,664 | 266,850 | 267,027 | 304,577 | 37,727 | 14% | 37,550 | 14% |
| Development Engineering | 296,715 | 421,385 | 410,431 | 412,741 | (8,645) | (2%) | 2,309 | 1% |
| Current Planning | 212,926 | 287,665 | 284,493 | 292,025 | 4,360 | 2% | 7,532 | 3% |
| Codes Administration | 347,737 | 381,021 | 378,733 | 384,933 | 3,912 | 1% | 6,200 | 2% |
| Department Administration | 572,456 | 996,282 | 1,081,207 | 802,812 | (193,469) | (19%) | (278,394) | (26%) |
| Project Management | 0 | 272,361 | 272,522 | 280,415 | 8,054 | 3% | 7,893 | 3% |
| Licensing | 0 | 70,145 | 70,245 | 72,345 | 2,201 | 3% | 2,101 | 3% |
| Department Totals | 2,993,507 | 3,597,057 | 3,630,056 | 3,466,253 | (130,804) | (4%) | (163,803) | (5%) |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 2,442,668 | 2,851,223 | 2,881,946 | 2,936,670 | 85,447 | 3% | 54,724 | 2% |
| Other supplies, services and charges | 218,286 | 278,574 | 280,707 | 291,209 | 12,635 | 5% | 10,502 | 4% |
| Repairs and maintenance | 83,379 | 84,660 | 84,804 | 95,118 | 10,458 | 12% | 10,314 | 12% |
| Fuel and lubricants | 19,470 | 35,080 | 35,080 | 33,000 | (2,080) | (6%) | (2,080) | (6%) |
| Miscellaneous | 1,037 | 6,500 | 6,500 | 6,500 | 0 | 0% | 0 | 0% |
| Capital outlay | 19,319 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 209,349 | 341,020 | 341,020 | 103,757 | (237,263) | (70%) | (237,263) | (70%) |
| Department Totals | 2,993,507 | 3,597,057 | 3,630,056 | 3,466,253 | (130,804) | (4%) | (163,803) | (5%) |

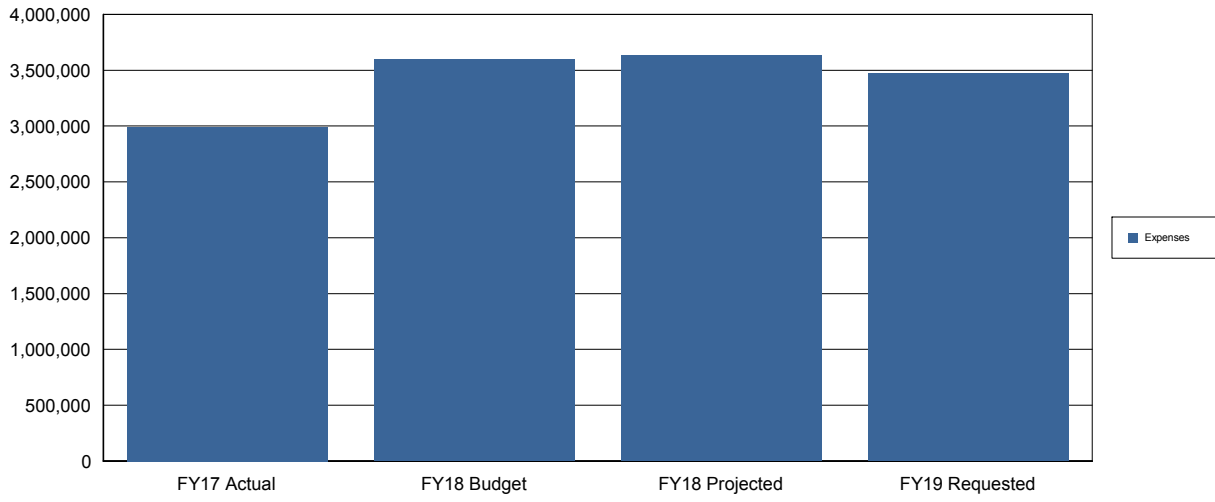
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Administrative Support | 0.20 | 0.01 | 0.00 | -0.01 |
| Asst. City Mgr., Dev Svcs/Comm | 0.66 | 0.67 | 0.67 | 0.00 |
| Asst. Dir. of Field Services | 0.00 | 1.00 | 1.00 | 0.00 |
| Asst. Dir. of Plan Services | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. Director of Codes Admin. | 1.00 | 0.00 | 0.00 | 0.00 |
| Business Service Rep - Dev Ctr | 1.00 | 1.00 | 1.00 | 0.00 |
| Codes Administration Manager | 0.00 | 1.00 | 1.00 | 0.00 |
| Community Standards Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Current Planning Manager | 0.00 | 1.00 | 1.00 | 0.00 |
| Development Engineering Mgr. | 1.00 | 1.00 | 1.00 | 0.00 |
| Development Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Development Center | 1.00 | 0.00 | 0.00 | 0.00 |
| Director of Development Svcs. | 0.00 | 1.00 | 1.00 | 0.00 |
| Field Building Inspector | 3.00 | 4.00 | 4.00 | 0.00 |
| Field Engineering Inspector | 5.00 | 6.00 | 6.00 | 0.00 |
| Field Services Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| Management Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Neighborhood Services Officer | 3.00 | 3.00 | 3.00 | 0.00 |
| Permit Technician | 2.00 | 2.00 | 2.00 | 0.00 |
| Planner | 2.00 | 2.00 | 2.00 | 0.00 |
| Planning Division Manager | 1.00 | 0.00 | 0.00 | 0.00 |
| Plans Examiner | 1.00 | 1.00 | 1.00 | 0.00 |
| Project Manager - Dev. Ctr. | 3.00 | 3.00 | 3.00 | 0.00 |
| Secretary | 2.00 | 2.00 | 2.00 | 0.00 |
| Senior Staff Engineer | 1.00 | 2.00 | 2.00 | 0.00 |
| Sr. Field Building Inspector | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 33.86 | 36.68 | 36.67 | -0.01 |

Total Budget



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Finance

FY19 Budget Summary

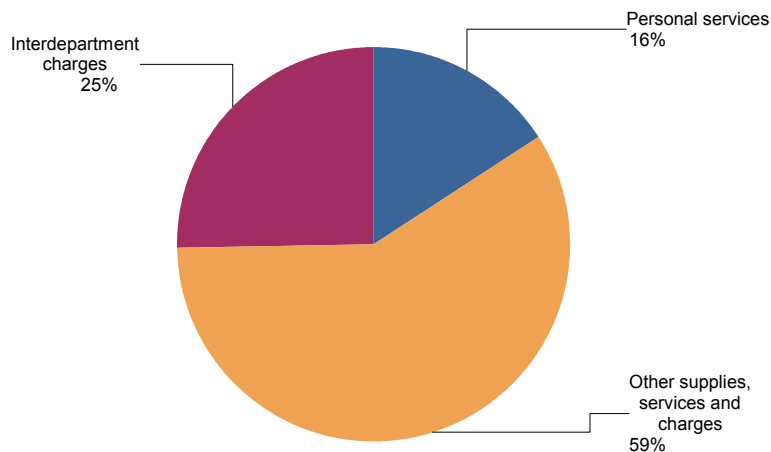
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|-------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 2,714,588 | 2,752,479 | 2,804,558 | 2,905,159 | 152,680 | 6% | 100,601 | 4% |
| Accounting & Payroll Services | 900,059 | 753,383 | 743,383 | 761,712 | 8,330 | 1% | 18,330 | 2% |
| Debt & Cash Management | 2,305,553 | 2,517,827 | 2,557,923 | 2,710,552 | 192,725 | 8% | 152,629 | 6% |
| Support To Development | 123,321 | 147,498 | 147,498 | 120,877 | (26,621) | (18%) | (26,621) | (18%) |
| Procurement & Contract Svcs. | 378,374 | 394,019 | 389,899 | 336,258 | (57,761) | (15%) | (53,641) | (14%) |
| Municipal Billing | 2,014,380 | 2,017,049 | 2,881,710 | 3,796,700 | 1,779,651 | 88% | 914,989 | 32% |
| Department Totals | 8,436,275 | 8,582,255 | 9,524,972 | 10,631,258 | 2,049,004 | 24% | 1,106,286 | 12% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 1,600,251 | 1,657,752 | 1,710,831 | 1,673,448 | 15,696 | 1% | (37,383) | (2%) |
| Other supplies, services and charges | 4,191,607 | 4,275,541 | 5,165,179 | 6,255,870 | 1,980,329 | 46% | 1,090,691 | 21% |
| Miscellaneous | 1,590 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Capital outlay | 30,785 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 2,612,042 | 2,648,962 | 2,648,962 | 2,701,940 | 52,978 | 2% | 52,978 | 2% |
| Department Totals | 8,436,275 | 8,582,255 | 9,524,972 | 10,631,258 | 2,049,004 | 24% | 1,106,286 | 12% |

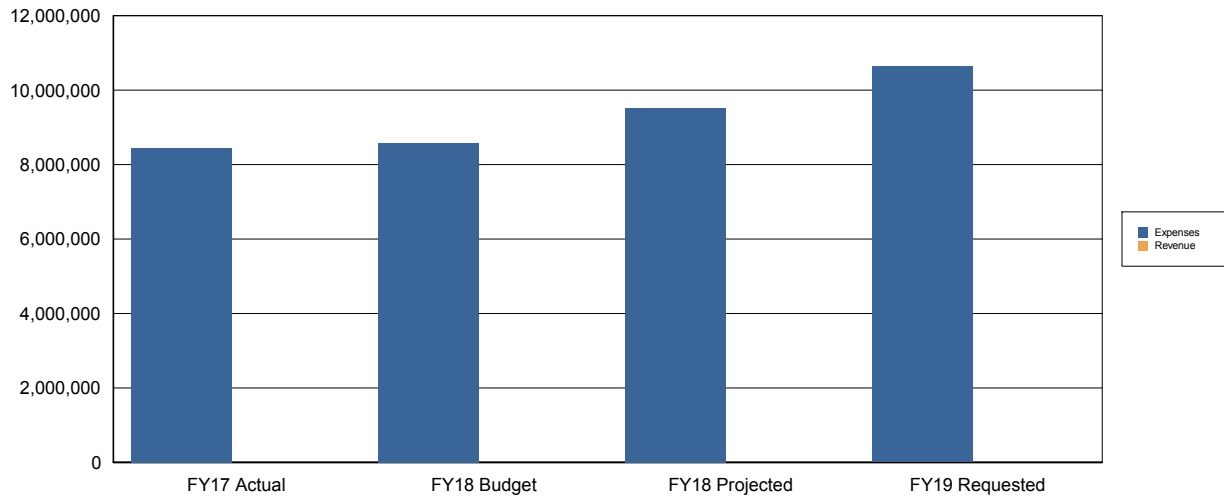
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--|----------------|----------------|-------------------|--------------------|
| Account Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Accountant | 2.00 | 2.00 | 2.00 | 0.00 |
| Accounting Clerk | 3.00 | 3.00 | 3.00 | 0.00 |
| Accounts Payable Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 0.00 |
| Assistant Finance Director - Cash & Debt | 0.00 | 0.00 | 0.50 | 0.50 |
| Assistant Finance Director - Controller | 0.00 | 0.00 | 1.00 | 1.00 |
| Cash Management Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Cash Receipts Clerk | 2.00 | 0.00 | 0.00 | 0.00 |
| Controller | 1.00 | 1.00 | 0.00 | -1.00 |
| Deputy Director of Finance | 1.00 | 1.00 | 0.50 | -0.50 |
| EMS Billing Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Finance Director | 1.00 | 1.00 | 1.00 | 0.00 |
| Financial Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Payroll Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Procurement & Contract Svc Mgr | 1.00 | 1.00 | 1.00 | 0.00 |
| Procurement Officer I | 1.00 | 1.00 | 1.00 | 0.00 |
| Procurement Officer II | 1.00 | 1.00 | 1.00 | 0.00 |
| Senior Procurement Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Treasury Cashier | 1.00 | 3.00 | 3.00 | 0.00 |
| Department Totals | 22.00 | 22.00 | 22.00 | 0.00 |

Total Budget



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Fire

FY19 Budget Summary

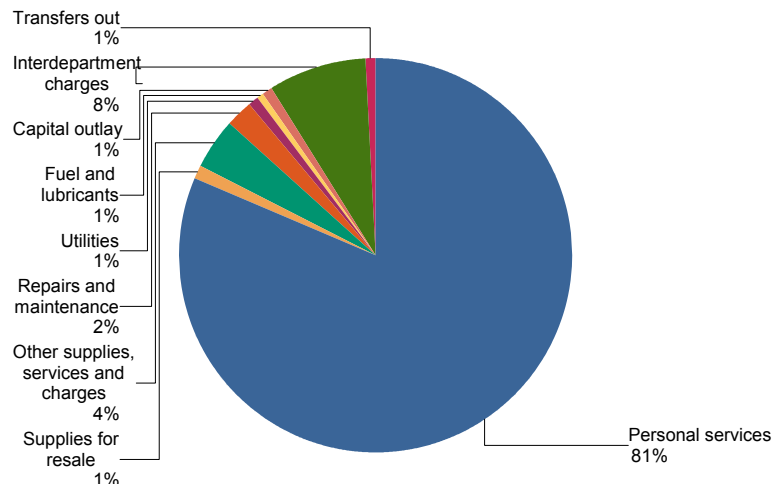
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 1,330,417 | 1,315,228 | 1,576,201 | 1,620,237 | 305,009 | 23% | 44,037 | 3% |
| Support Services | 1,148,192 | 1,152,436 | 1,155,436 | 1,241,721 | 89,285 | 8% | 86,285 | 7% |
| Emergency Services | 14,862,356 | 14,975,438 | 14,992,863 | 14,431,448 | (543,990) | (4%) | (561,415) | (4%) |
| Fire Prevention | 13,986 | 75,580 | 75,580 | 43,000 | (32,580) | (43%) | (32,580) | (43%) |
| Training | 288,879 | 239,600 | 236,600 | 250,053 | 10,453 | 4% | 13,453 | 6% |
| Communications Center/Dispatch | 0 | 0 | 0 | 917,510 | 917,510 | 0% | 917,510 | 0% |
| Department Totals | 17,643,830 | 17,758,282 | 18,036,680 | 18,503,970 | 745,688 | 4% | 467,290 | 3% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 14,335,425 | 14,789,058 | 15,077,456 | 15,038,173 | 249,115 | 2% | (39,283) | 0% |
| Supplies for resale | 241,122 | 245,000 | 245,000 | 250,000 | 5,000 | 2% | 5,000 | 2% |
| Other supplies, services and charges | 665,056 | 708,811 | 701,811 | 756,780 | 47,969 | 7% | 54,969 | 8% |
| Repairs and maintenance | 470,705 | 378,681 | 378,681 | 403,139 | 24,458 | 6% | 24,458 | 6% |
| Utilities | 121,194 | 135,500 | 135,500 | 136,000 | 500 | 0% | 500 | 0% |
| Fuel and lubricants | 105,219 | 145,000 | 145,000 | 145,000 | 0 | 0% | 0 | 0% |
| Miscellaneous | 8,411 | 33,300 | 30,300 | 0 | (33,300) | (100%) | (30,300) | (100%) |
| Capital outlay | 649,090 | 0 | 0 | 135,000 | 135,000 | 0% | 135,000 | 0% |
| Interdepartment charges | 1,000,297 | 1,265,029 | 1,265,029 | 1,478,957 | 213,928 | 17% | 213,928 | 17% |
| Transfers out | 47,311 | 57,903 | 57,903 | 160,920 | 103,017 | 178% | 103,017 | 178% |
| Department Totals | 17,643,830 | 17,758,282 | 18,036,680 | 18,503,970 | 745,688 | 4% | 467,290 | 3% |

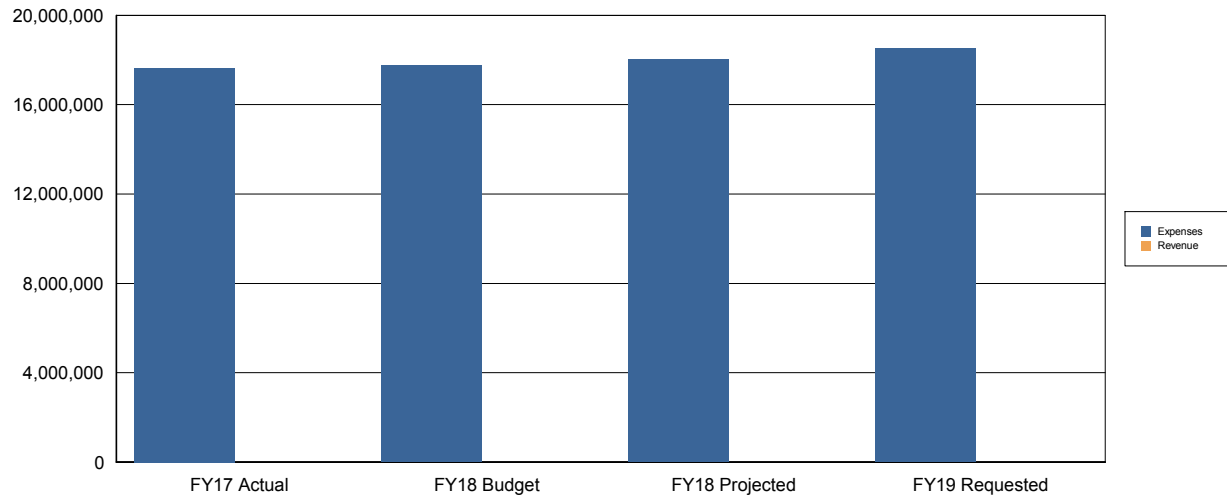
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Assistant Fire Chief I | 3.00 | 2.00 | 2.00 | 0.00 |
| Assistant Fire Chief II | 3.00 | 0.00 | 0.00 | 0.00 |
| Asst. Fire Chief I Paramedic | 0.00 | 1.00 | 1.00 | 0.00 |
| Asst. Fire Chief II Paramedic | 0.00 | 3.00 | 3.00 | 0.00 |
| Battalion Chief | 5.00 | 1.00 | 1.00 | 0.00 |
| Battalion Chief Paramedic | 0.00 | 4.00 | 4.00 | 0.00 |
| Communications Specialist-Fire | 8.00 | 9.00 | 10.00 | 1.00 |
| Communications Supvr-Fire | 1.00 | 1.00 | 0.00 | -1.00 |
| Fire Captain I | 7.00 | 2.00 | 3.00 | 1.00 |
| Fire Captain I Paramedic | 0.00 | 6.00 | 6.00 | 0.00 |
| Fire Captain II | 15.00 | 7.00 | 7.00 | 0.00 |
| Fire Captain II Paramedic | 0.00 | 7.00 | 8.00 | 1.00 |
| Fire Chief | 1.00 | 1.00 | 1.00 | 0.00 |
| Fire Engineer | 10.00 | 1.00 | 2.00 | 1.00 |
| Fire Engineer Paramedic | 0.00 | 6.00 | 12.00 | 6.00 |
| Fire Specialist | 70.00 | 42.00 | 38.00 | -4.00 |
| Fire Specialist Paramedic | 0.00 | 29.00 | 26.00 | -3.00 |
| Firefighter | 24.00 | 6.00 | 15.00 | 9.00 |
| Firefighter Paramedic | 0.00 | 21.00 | 10.00 | -11.00 |
| Lead Comm Specialist-Fire | 4.00 | 3.00 | 3.00 | 0.00 |
| Management Analyst - Fire | 1.00 | 1.00 | 1.00 | 0.00 |
| Office Coordinator | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 153.00 | 154.00 | 154.00 | 0.00 |

Total Budget



ITS

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|---|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Charges for services | 271 | 0 | 0 | 0 | 0% | 0 | 0% | |
| Investment earnings | 11,186 | 0 | 0 | 0 | 0 | 0% | 0 | |
| Other | 3,856 | 0 | 0 | 0 | 0 | 0% | 0 | |
| Interdepartment revenues | 3,712,964 | 3,475,145 | 3,475,145 | 3,548,846 | 73,701 | 2% | 73,701 | |
| Transfers in | 249,391 | 305,465 | 305,465 | 940,464 | 634,999 | 208% | 634,999 | |
| Department Totals | 3,977,667 | 3,780,610 | 3,780,610 | 4,489,310 | 708,700 | 19% | 708,700 | |

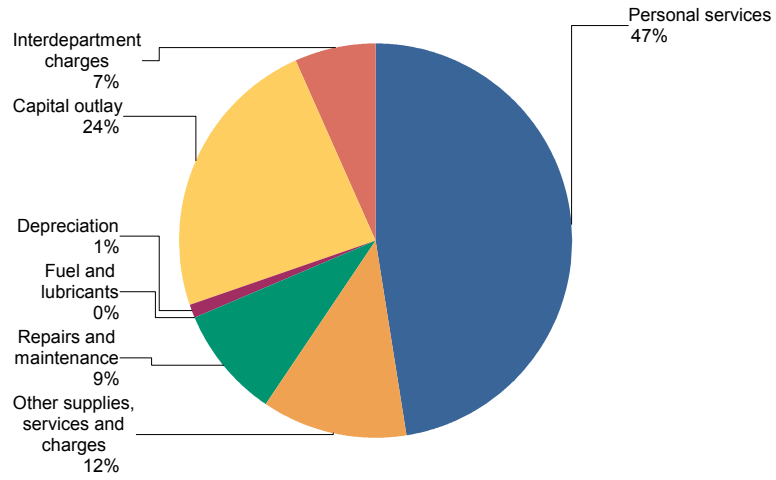
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|---|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Information Servs-MIS | 3,164,260 | 3,205,379 | 3,230,973 | 3,237,042 | 31,663 | 1% | 6,069 | |
| Equipment & Software Replacmnt | 914,088 | 570,584 | 570,584 | 642,191 | 71,607 | 13% | 71,607 | |
| Capital Project Activity | 342,509 | 306,465 | 306,465 | 940,464 | 633,999 | 207% | 633,999 | |
| Department Totals | 4,420,857 | 4,082,428 | 4,108,022 | 4,819,697 | 737,269 | 18% | 711,675 | |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|---|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 2,137,871 | 2,231,306 | 2,197,522 | 2,322,678 | 91,372 | 4% | 125,156 | |
| Other supplies, services and charges | 1,214,541 | 608,471 | 655,387 | 597,935 | (10,536) | (2%) | (57,452) | |
| Repairs and maintenance | 461,652 | 443,989 | 456,750 | 443,810 | (179) | 0% | (12,940) | |
| Fuel and lubricants | 175 | 800 | 500 | 750 | (50) | (6%) | 250 | |
| Depreciation | 86,860 | 57,107 | 57,107 | 57,107 | 0 | 0% | 0 | |
| Capital outlay | 32,192 | 429,848 | 429,848 | 1,160,603 | 730,755 | 170% | 730,755 | |
| Construction | 154,552 | (67,108) | (67,108) | (84,160) | (17,052) | 0% | (17,052) | |
| Interdepartment charges | 333,014 | 351,974 | 351,974 | 320,974 | (31,000) | (9%) | (31,000) | |
| Transfers out | 0 | 26,041 | 26,041 | 0 | (26,041) | (100%) | (26,041) | |
| Department Totals | 4,420,857 | 4,082,428 | 4,108,022 | 4,819,697 | 737,269 | 18% | 711,675 | |

FY19 Expenses By Type



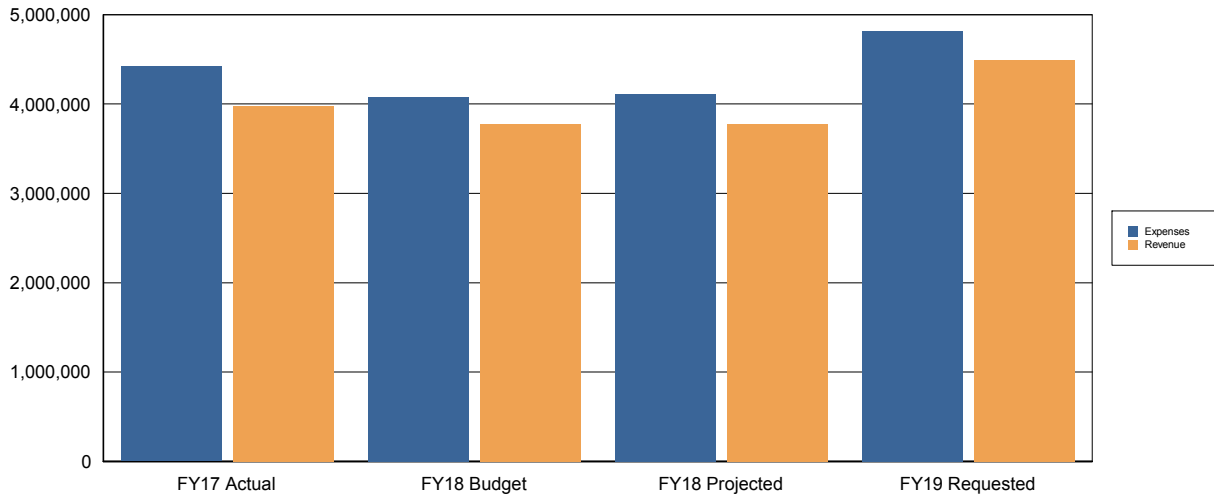
Net Income

| FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|-------------|-------------|----------------|----------------|------------------------|----|---------------------------|----|
| | | | | \$ | % | \$ | % |
| (443,189) | (301,818) | (327,412) | (330,387) | (28,569) | 0% | (2,975) | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--|----------------|----------------|-------------------|--------------------|
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Applications Administrator | 5.00 | 5.00 | 5.00 | 0.00 |
| Applications Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst Director, App Mgmt Svcs | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. City Mgr., Administrative Services | 0.00 | 0.00 | 0.12 | 0.12 |
| Audio Visual Evening | 0.14 | 0.14 | 0.14 | 0.00 |
| Audio Visual Sys Support PTT | 0.06 | 0.00 | 0.00 | 0.00 |
| Chief Technology Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Communications Systems Admin. | 1.00 | 1.00 | 1.00 | 0.00 |
| Database Administrator | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Administration | 0.12 | 0.12 | 0.00 | -0.12 |
| GIS Coordinator | 1.00 | 1.00 | 1.00 | 0.00 |
| GIS Technician | 1.00 | 1.35 | 1.15 | -0.20 |
| IT Operations Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| ITS Help Desk Support Spec. | 1.00 | 1.00 | 2.00 | 1.00 |
| ITS Project Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| ITS Support PTT | 1.44 | 1.44 | 0.72 | -0.72 |
| ITS Support Services Supvr. | 1.00 | 1.00 | 1.00 | 0.00 |
| Manager, Entprs. Tech. Svcs. | 1.00 | 1.00 | 1.00 | 0.00 |
| Network Administrator | 1.00 | 1.00 | 1.00 | 0.00 |
| Senior GIS Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| System Support Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| System Support Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Systems Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Technical Services Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Web Administrator | 1.00 | 1.00 | 1.00 | 0.00 |
| Web Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 27.76 | 28.05 | 28.13 | 0.08 |

Total Budget



Law

FY19 Budget Summary

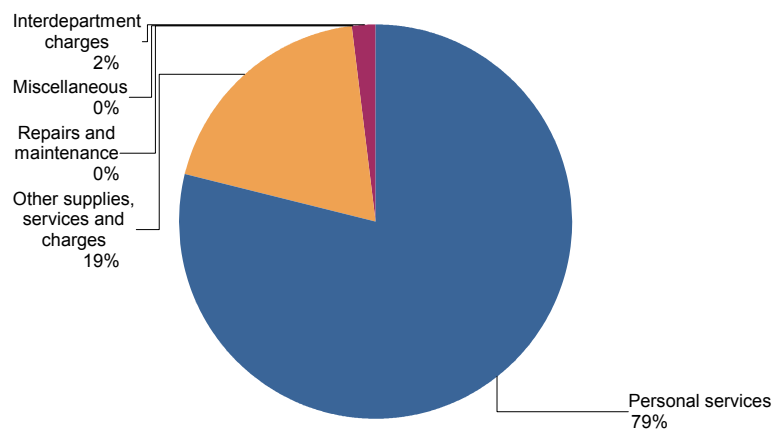
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 324,847 | 479,836 | 473,395 | 494,620 | 14,784 | 3% | 21,226 | 4% |
| Safety & Risk Management | 155,464 | 185,638 | 158,222 | 144,712 | (40,927) | (22%) | (13,510) | (9%) |
| Code Enforcement/Prosecut | 408,340 | 387,164 | 375,152 | 383,746 | (3,417) | (1%) | 8,594 | 2% |
| Support To Development | 65,270 | 113,159 | 125,684 | 127,791 | 14,632 | 13% | 2,107 | 2% |
| Legal Compliance | 289,696 | 232,474 | 199,611 | 261,797 | 29,323 | 13% | 62,186 | 31% |
| Department Totals | 1,243,616 | 1,398,271 | 1,332,064 | 1,412,666 | 14,395 | 1% | 80,602 | 6% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 1,016,752 | 1,026,929 | 964,284 | 1,112,933 | 86,004 | 8% | 148,649 | 15% |
| Other supplies, services and charges | 161,958 | 289,565 | 286,004 | 271,968 | (17,597) | (6%) | (14,036) | (5%) |
| Repairs and maintenance | 765 | 1,364 | 1,364 | 1,513 | 149 | 11% | 149 | 11% |
| Miscellaneous | 0 | 500 | 500 | 500 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 64,141 | 79,912 | 79,912 | 25,752 | (54,160) | (68%) | (54,160) | (68%) |
| Department Totals | 1,243,616 | 1,398,271 | 1,332,064 | 1,412,666 | 14,395 | 1% | 80,602 | 6% |

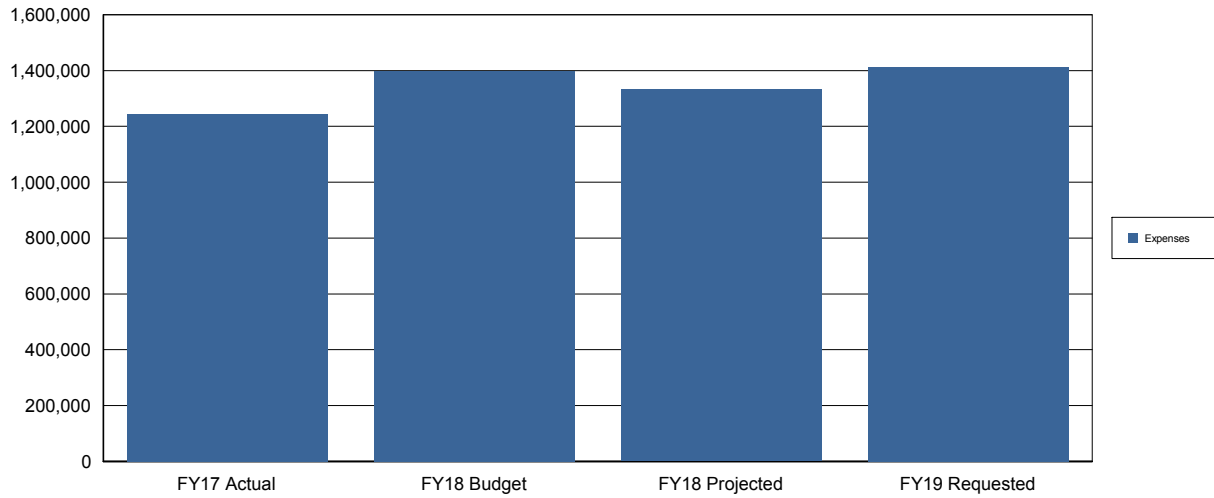
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Asst. Prosecuting Attorney PTR | 0.75 | 0.76 | 0.75 | -0.01 |
| Chief Counsel of Infr. & Plng. | 0.00 | 0.50 | 1.00 | 0.50 |
| Chief Counsel of Mgmt & Ops | 1.00 | 1.00 | 1.00 | 0.00 |
| Chief Counsel of Public Safety | 1.00 | 1.00 | 1.00 | 0.00 |
| Chief of Litigation | 1.00 | 0.50 | 0.50 | 0.00 |
| Chief Prosecuting Attorney | 1.00 | 1.00 | 1.00 | 0.00 |
| City Attorney | 1.00 | 1.00 | 1.00 | 0.00 |
| Contract Compliance Coord/Para | 1.00 | 1.00 | 1.00 | 0.00 |
| Executive Assistant PTR | 0.80 | 0.75 | 0.75 | 0.00 |
| Legal Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| Office Manager/Paralegal | 1.00 | 1.00 | 1.00 | 0.00 |
| Staff Attorney | 1.00 | 1.00 | 0.50 | -0.50 |
| Department Totals | 10.55 | 10.51 | 10.50 | -0.01 |

Total Budget



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Municipal Court FY19 Budget Summary

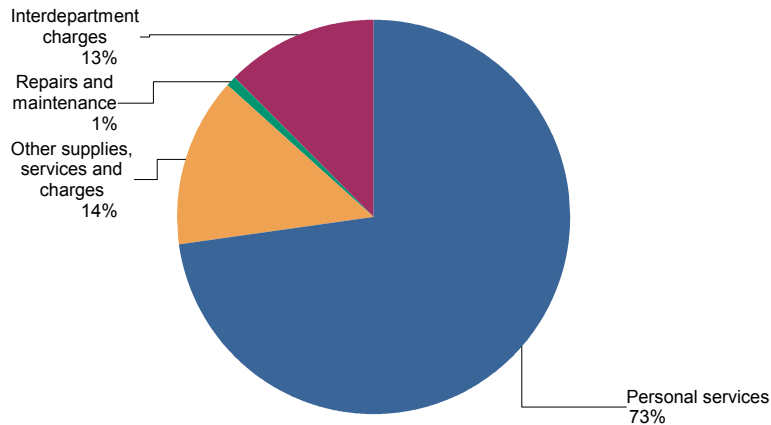
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|----------------|----------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 150,691 | 144,288 | 145,818 | 226,760 | 82,472 | 57% | 80,942 | 56% |
| Operations Division | 377,480 | 519,612 | 437,001 | 541,356 | 21,743 | 4% | 104,355 | 24% |
| Probation | 136,727 | 127,106 | 125,291 | 132,996 | 5,890 | 5% | 7,705 | 6% |
| Court Security Operations | 88,896 | 86,197 | 87,427 | 89,747 | 3,550 | 4% | 2,320 | 3% |
| Department Totals | 753,794 | 877,203 | 795,537 | 990,859 | 113,656 | 13% | 195,322 | 25% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|----------------|----------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 604,295 | 721,647 | 637,990 | 721,375 | (272) | 0% | 83,385 | 13% |
| Other supplies, services and charges | 121,681 | 123,276 | 124,017 | 136,593 | 13,317 | 11% | 12,576 | 10% |
| Repairs and maintenance | 3,790 | 8,150 | 9,400 | 8,650 | 500 | 6% | (750) | (8%) |
| Miscellaneous | 345 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 23,684 | 24,130 | 24,130 | 124,241 | 100,111 | 415% | 100,111 | 415% |
| Department Totals | 753,794 | 877,203 | 795,537 | 990,859 | 113,656 | 13% | 195,322 | 25% |

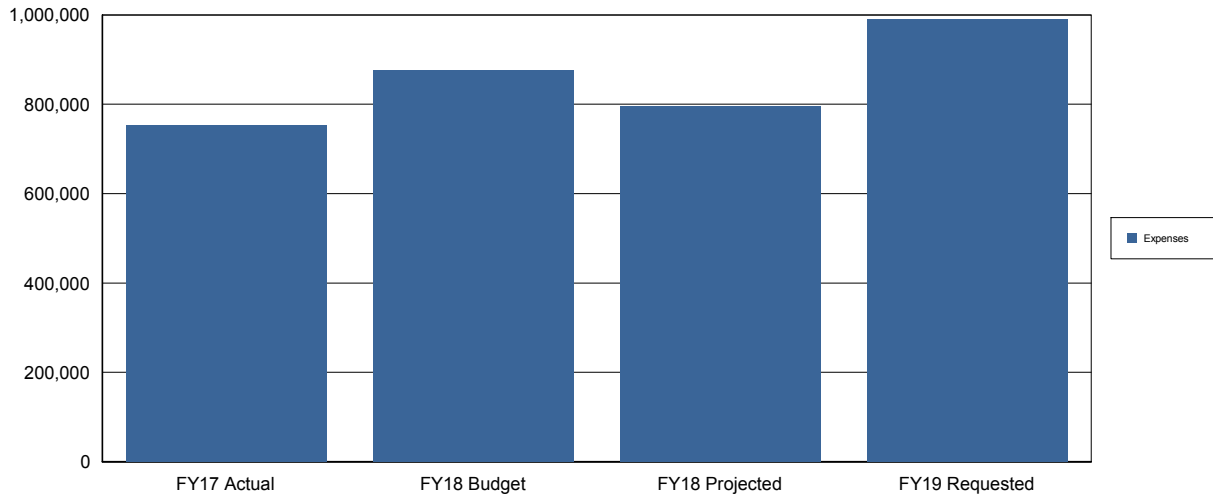
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|------------------------------|----------------|----------------|-------------------|--------------------|
| Accounting Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Bond Clerk | 1.00 | 1.00 | 1.00 | 0.00 |
| Court Administrator | 1.00 | 1.00 | 1.00 | 0.00 |
| Court Bailiff | 0.48 | 0.00 | 0.00 | 0.00 |
| Court Security Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Deputy Court Clerk | 2.43 | 2.43 | 2.81 | 0.38 |
| Municipal Judge | 1.15 | 1.15 | 1.15 | 0.00 |
| Probation/Compliance Officer | 2.00 | 2.00 | 2.00 | 0.00 |
| Records Management Clerk | 0.80 | 0.80 | 1.00 | 0.20 |
| Warrant Clerk | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 11.87 | 11.38 | 11.96 | 0.58 |

Total Budget



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Planning and Special Projects

FY19 Budget Summary

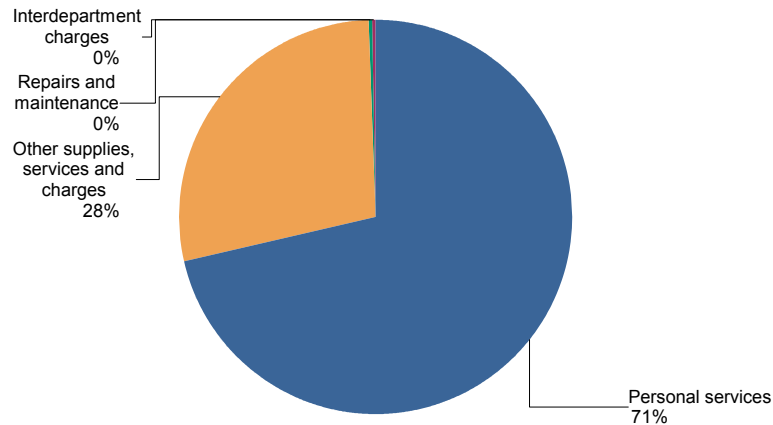
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|----------------|----------------|-------------------|-------------------|---------------------------|-----------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 250,206 | 188,240 | 194,040 | 186,967 | (1,273) | (1%) | (7,073) | (4%) |
| Grant Administration | 131,438 | 147,109 | 147,109 | 151,609 | 4,500 | 3% | 4,500 | 3% |
| Long Range Planning | 109,929 | 298,900 | 223,900 | 352,248 | 53,348 | 18% | 128,348 | 57% |
| Neighborhood Services | (5,561) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Department Totals | 486,012 | 634,248 | 565,048 | 690,824 | 56,576 | 9% | 125,776 | 22% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|----------------|----------------|-------------------|-------------------|---------------------------|-----------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 405,315 | 434,053 | 439,853 | 493,124 | 59,071 | 14% | 53,271 | 12% |
| Other supplies, services and charges | 39,527 | 195,464 | 120,464 | 193,914 | (1,550) | (1%) | 73,450 | 61% |
| Repairs and maintenance | 1,663 | 2,166 | 2,166 | 1,289 | (877) | (40%) | (877) | (40%) |
| Fuel and lubricants | 242 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Interdepartment charges | 39,264 | 2,565 | 2,565 | 2,497 | (68) | (3%) | (68) | (3%) |
| Department Totals | 486,012 | 634,248 | 565,048 | 690,824 | 56,576 | 9% | 125,776 | 22% |

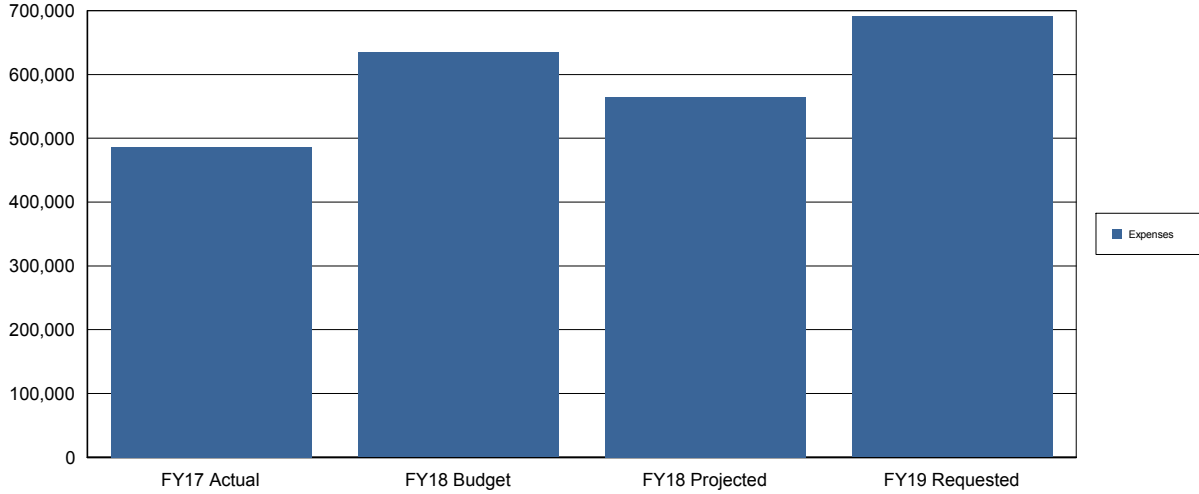
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Asst Director of Planning Svcs | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Planning & NHS | 1.00 | 1.00 | 1.00 | 0.00 |
| Planner | 0.00 | 1.00 | 1.00 | 0.00 |
| Planning Intern | 0.01 | 0.00 | 0.00 | 0.00 |
| Senior Planner | 2.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 4.01 | 4.00 | 4.00 | 0.00 |

Total Budget



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Police

FY19 Budget Summary

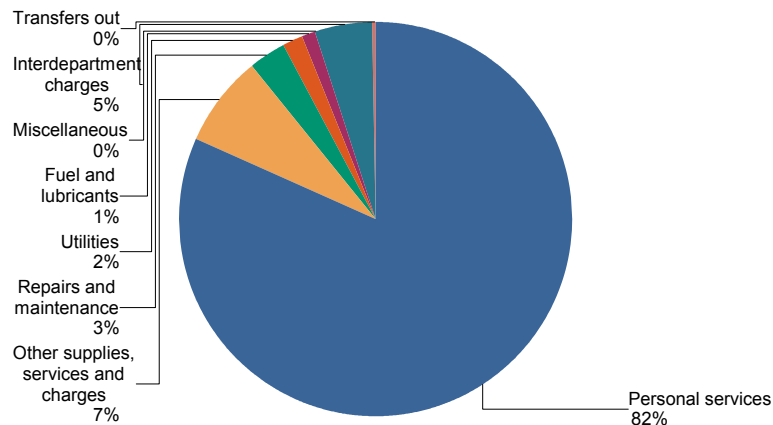
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 4,369,478 | 4,349,641 | 4,755,270 | 4,418,320 | 68,679 | 2% | (336,950) | (7%) |
| Support Services | 2,584,359 | 2,803,831 | 2,789,553 | 2,930,301 | 126,470 | 5% | 140,748 | 5% |
| Special Operations | (19,741) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Operations Division | 8,125,555 | 8,052,986 | 7,752,351 | 8,379,156 | 326,170 | 4% | 626,805 | 8% |
| Criminal Investigate Div | 4,047,895 | 3,849,301 | 3,704,857 | 3,907,186 | 57,885 | 2% | 202,329 | 5% |
| Animal Control | 818,144 | 866,001 | 867,501 | 943,012 | 77,012 | 9% | 75,512 | 9% |
| Department Totals | 19,925,690 | 19,921,760 | 19,869,531 | 20,577,975 | 656,215 | 3% | 708,444 | 4% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 16,622,848 | 16,284,646 | 16,295,901 | 16,805,816 | 521,170 | 3% | 509,914 | 3% |
| Other supplies, services and charges | 1,281,995 | 1,569,437 | 1,511,110 | 1,517,321 | (52,117) | (3%) | 6,210 | 0% |
| Repairs and maintenance | 649,119 | 618,512 | 633,522 | 649,293 | 30,781 | 5% | 15,771 | 2% |
| Utilities | 320,605 | 349,702 | 329,535 | 349,702 | 0 | 0% | 20,167 | 6% |
| Fuel and lubricants | 190,251 | 239,013 | 239,013 | 239,013 | 0 | 0% | 0 | 0% |
| Miscellaneous | 27,290 | 6,500 | 6,500 | 7,500 | 1,000 | 15% | 1,000 | 15% |
| Interdepartment charges | 788,596 | 825,159 | 825,159 | 980,540 | 155,381 | 19% | 155,381 | 19% |
| Transfers out | 44,986 | 28,791 | 28,791 | 28,791 | 0 | 0% | 0 | 0% |
| Department Totals | 19,925,690 | 19,921,760 | 19,869,531 | 20,577,975 | 656,215 | 3% | 708,444 | 4% |

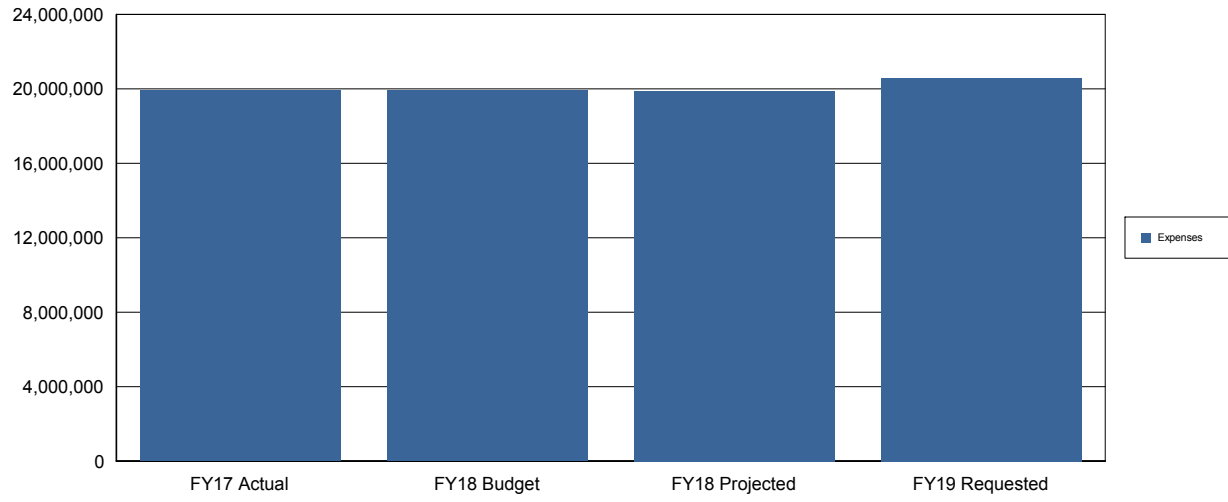
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|-------------------------------|----------------|----------------|-------------------|--------------------|
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 0.00 |
| Animal Control Field Supvr. | 1.00 | 1.00 | 1.00 | 0.00 |
| Animal Control Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Animal Control Officer | 5.00 | 5.00 | 5.00 | 0.00 |
| Communications Specialist-Pol | 14.00 | 14.00 | 14.00 | 0.00 |
| Communications Supvr-Police | 1.00 | 1.00 | 1.00 | 0.00 |
| Crime Scene Technician | 1.00 | 0.00 | 0.00 | 0.00 |
| Detention Officer | 7.50 | 9.00 | 9.00 | 0.00 |
| Evidence & Property Tech. | 1.00 | 1.00 | 1.00 | 0.00 |
| Facilities Maintenance Worker | 1.00 | 1.00 | 1.00 | 0.00 |
| Lead Comm Specialist-Police | 4.00 | 4.00 | 4.00 | 0.00 |
| Lead Detention Officer | 3.00 | 3.00 | 3.00 | 0.00 |
| Master Police Officer | 69.00 | 0.00 | 0.00 | 0.00 |
| Master Police Officer I | 0.00 | 36.00 | 36.00 | 0.00 |
| Master Police Officer II | 0.00 | 31.00 | 35.00 | 4.00 |
| Mgr, Accreditation/Info Mgmt | 1.00 | 1.00 | 1.00 | 0.00 |
| Parking Control Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Police Captain | 6.00 | 6.00 | 6.00 | 0.00 |
| Police Chief | 1.00 | 1.00 | 1.00 | 0.00 |
| Police Major I | 1.00 | 1.00 | 1.00 | 0.00 |
| Police Major II | 3.00 | 3.00 | 3.00 | 0.00 |
| Police Officer I | 14.00 | 21.00 | 23.00 | 2.00 |
| Police Officer II | 29.00 | 27.00 | 24.00 | -3.00 |
| Police Records Clerk | 3.50 | 3.50 | 3.50 | 0.00 |
| Police Sergeant | 19.00 | 0.00 | 0.00 | 0.00 |
| Police Sergeant I | 0.00 | 8.00 | 6.00 | -2.00 |
| Police Sergeant II | 0.00 | 11.00 | 12.00 | 1.00 |
| Police Services Officer | 3.00 | 3.00 | 3.00 | 0.00 |
| Police Systems Manager | 1.00 | 1.00 | 0.00 | -1.00 |
| Purchasing and Supply Officer | 1.00 | 1.00 | 1.00 | 0.00 |
| Secretary | 3.50 | 3.50 | 3.50 | 0.00 |
| Shelter Attendant | 4.50 | 4.50 | 4.50 | 0.00 |
| Technical Services Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 202.00 | 205.50 | 206.50 | 1.00 |

Total Budget



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Public Works Engineering FY19 Budget Summary

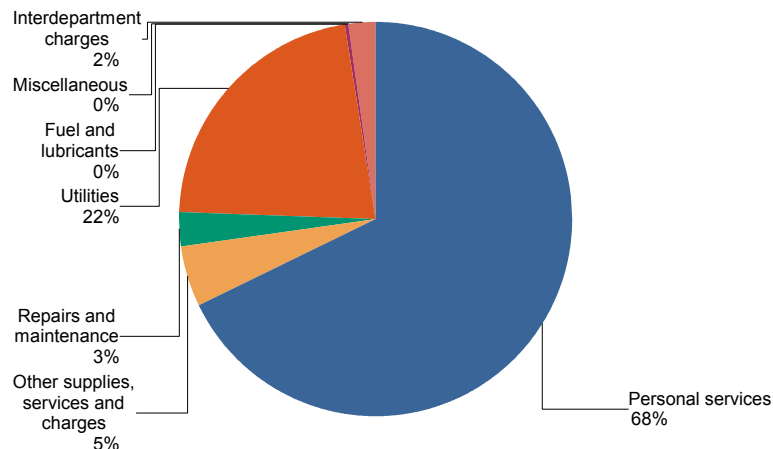
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 1,477,927 | 1,535,630 | 1,489,460 | 1,433,870 | (101,760) | (7%) | (55,590) | (4%) |
| Stormwater Management | 0 | 152,213 | 96,386 | 92,102 | (60,112) | (39%) | (4,285) | (4%) |
| Support To Development | 126,522 | 146,025 | 130,931 | 90,987 | (55,038) | (38%) | (39,944) | (31%) |
| Support to Water Eng & Const | 93,217 | 47,984 | 43,134 | 37,564 | (10,420) | (22%) | (5,571) | (13%) |
| Customer Service | 344,844 | 298,979 | 260,903 | 319,015 | 20,036 | 7% | 58,112 | 22% |
| Support to Solid Waste Mgmt | 31,090 | 19,188 | 19,188 | 17,510 | (1,678) | (9%) | (1,678) | (9%) |
| Traffic Engineering | 1,839,244 | 1,994,548 | 1,982,266 | 1,927,943 | (66,605) | (3%) | (54,323) | (3%) |
| Infrastructure Improvemts | 1,494,260 | 1,359,879 | 1,314,243 | 1,526,343 | 166,463 | 12% | 212,100 | 16% |
| Support to Airport | 44,894 | 36,756 | 36,882 | 28,941 | (7,815) | (21%) | (7,941) | (22%) |
| Department Totals | 5,451,999 | 5,591,202 | 5,373,393 | 5,474,274 | (116,928) | (2%) | 100,881 | 2% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 3,806,055 | 3,691,420 | 3,540,064 | 3,713,052 | 21,632 | 1% | 172,988 | 5% |
| Other supplies, services and charges | 246,457 | 305,876 | 301,338 | 270,121 | (35,755) | (12%) | (31,217) | (10%) |
| Repairs and maintenance | 49,134 | 161,314 | 159,914 | 157,623 | (3,691) | (2%) | (2,291) | (1%) |
| Utilities | 1,179,249 | 1,192,600 | 1,192,600 | 1,192,600 | 0 | 0% | 0 | 0% |
| Fuel and lubricants | 16,952 | 25,115 | 19,538 | 19,538 | (5,577) | (22%) | 0 | 0% |
| Miscellaneous | 3,856 | 1,650 | 1,614 | 1,350 | (300) | (18%) | (264) | (16%) |
| Capital outlay | 0 | 54,902 | 0 | 0 | (54,902) | (100%) | 0 | 0% |
| Interdepartment charges | 150,295 | 158,325 | 158,325 | 119,990 | (38,335) | (24%) | (38,335) | (24%) |
| Department Totals | 5,451,999 | 5,591,202 | 5,373,393 | 5,474,274 | (116,928) | (2%) | 100,881 | 2% |

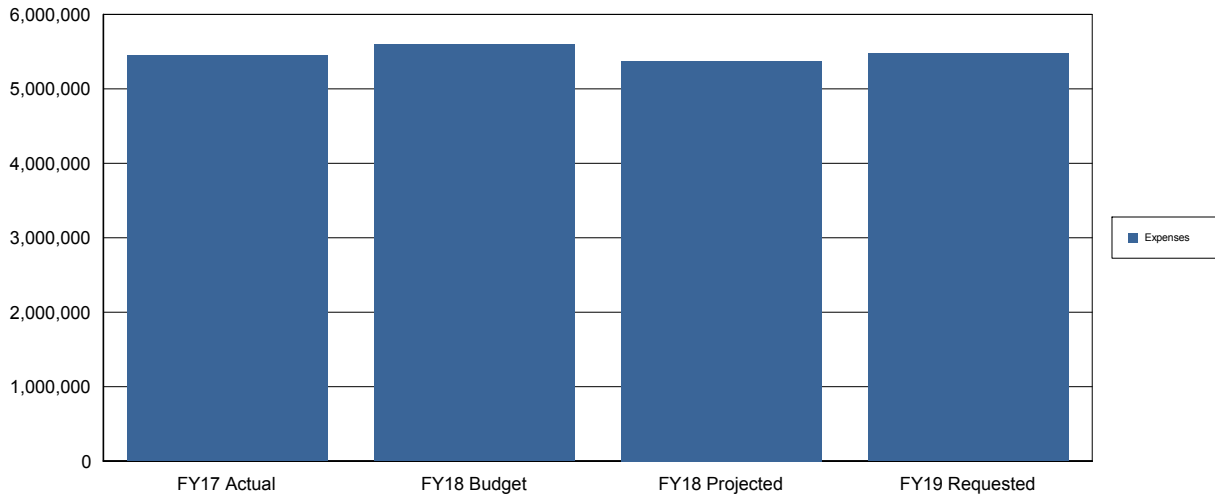
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Administrative Assistant | 1.00 | 1.00 | 1.00 | 0.00 |
| CIP Resident Inspector | 5.00 | 7.00 | 7.00 | 0.00 |
| City Traffic Engineer | 1.00 | 1.00 | 1.00 | 0.00 |
| Clerk-Typist | 1.00 | 1.00 | 1.00 | 0.00 |
| Construction Inspector | 2.10 | 0.00 | 0.00 | 0.00 |
| Construction Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Construction Project Manager | 3.00 | 3.00 | 3.00 | 0.00 |
| Deputy Dir. of P.Wks./Admin. | 1.00 | 1.00 | 1.00 | 0.00 |
| Deputy Dir. of P.Wks./City Eng | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Public Works | 1.00 | 1.00 | 1.00 | 0.00 |
| Engineering Technician | 3.00 | 2.00 | 2.00 | 0.00 |
| Environmental Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Field Engineering Inspector | 1.00 | 1.00 | 0.00 | -1.00 |
| Lead Engineering Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Lead Traffic Operations Tech | 0.00 | 0.00 | 1.00 | 1.00 |
| Project Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Public Works Admin. Manager | 0.00 | 1.00 | 1.00 | 0.00 |
| Public Works Inspector | 0.00 | 0.00 | 2.00 | 2.00 |
| Public Works Intern | 0.00 | 0.25 | 0.25 | 0.00 |
| Public Works Mgmt. Analyst | 1.00 | 0.00 | 0.00 | 0.00 |
| Right-of-Way Agent | 1.00 | 1.00 | 1.00 | 0.00 |
| Senior Engineering Technician | 1.00 | 2.00 | 1.00 | -1.00 |
| Senior Signal & Lighting Tech. | 1.00 | 1.00 | 0.00 | -1.00 |
| Senior Staff Engineer | 4.00 | 3.00 | 3.00 | 0.00 |
| Senior Traffic Operations Tech | 0.00 | 0.00 | 1.00 | 1.00 |
| Service Representative I | 1.00 | 1.00 | 1.00 | 0.00 |
| Signal & Lighting Technician | 1.00 | 1.00 | 0.00 | -1.00 |
| Signs & Markings Technician | 3.00 | 3.00 | 0.00 | -3.00 |
| Staff Engineer | 2.00 | 4.00 | 4.00 | 0.00 |
| Streets Operations Supervisor | 1.00 | 1.00 | 0.00 | -1.00 |
| Supervisory Engineer | 1.00 | 1.00 | 1.00 | 0.00 |
| Traffic Operations Technician | 0.00 | 0.00 | 4.00 | 4.00 |
| Department Totals | 41.10 | 42.25 | 42.25 | 0.00 |

Total Budget



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Public Works Operations

FY19 Budget Summary

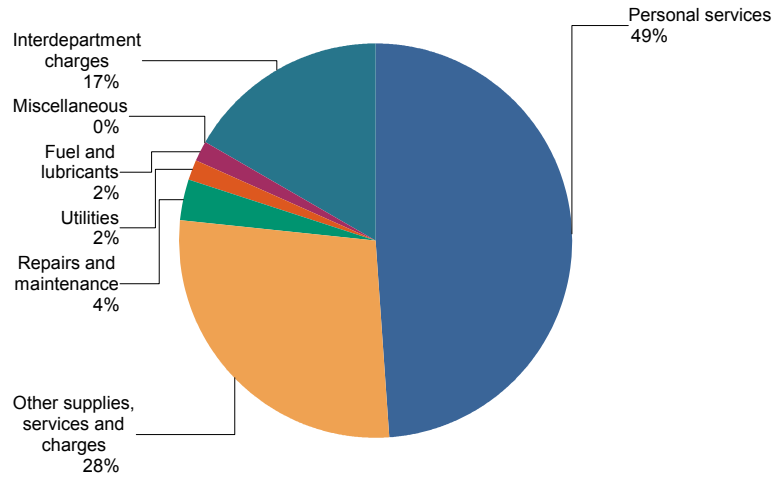
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 1,318,698 | 1,373,547 | 1,438,068 | 1,473,100 | 99,554 | 7% | 35,032 | 2% |
| Stormwater Control | 506,774 | 466,556 | 551,689 | 448,280 | (18,275) | (4%) | (103,409) | (19%) |
| Street Management | 819,623 | 889,735 | 795,304 | 799,488 | (90,247) | (10%) | 4,184 | 1% |
| Pot Hole Patching | 107,161 | 148,692 | 138,764 | 177,562 | 28,871 | 19% | 38,798 | 28% |
| Snow Removal | 614,391 | 740,833 | 700,898 | 510,272 | (230,562) | (31%) | (190,626) | (27%) |
| Street Sweeping | 87,552 | 108,909 | 117,551 | 102,677 | (6,233) | (6%) | (14,874) | (13%) |
| Traffic Control | 77,314 | 84,008 | 131,670 | 115,536 | 31,528 | 38% | (16,134) | (12%) |
| Right of Way Maintenance | 998,931 | 930,068 | 881,885 | 961,471 | 31,403 | 3% | 79,586 | 9% |
| Sidewalk maintenance | 153,095 | 124,568 | 137,919 | 116,949 | (7,620) | (6%) | (20,970) | (15%) |
| Bridge Maintenance | 56,516 | 67,451 | 47,980 | 38,319 | (29,132) | (43%) | (9,660) | (20%) |
| Infrastructure Improvemts | 0 | 1,995 | 1,995 | 0 | (1,995) | (100%) | (1,995) | (100%) |
| Department Totals | 4,740,056 | 4,936,363 | 4,943,723 | 4,743,655 | (192,708) | (4%) | (200,068) | (4%) |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|------------------|------------------|-------------------|-------------------|---------------------------|-------------|------------------------------|-------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 2,346,982 | 2,366,504 | 2,318,647 | 2,320,987 | (45,517) | (2%) | 2,339 | 0% |
| Other supplies, services and charges | 1,330,988 | 1,415,961 | 1,470,925 | 1,309,372 | (106,590) | (8%) | (161,553) | (11%) |
| Repairs and maintenance | 160,069 | 191,558 | 188,776 | 170,145 | (21,413) | (11%) | (18,631) | (10%) |
| Utilities | 63,767 | 56,964 | 59,999 | 71,462 | 14,498 | 25% | 11,463 | 19% |
| Fuel and lubricants | 74,327 | 111,889 | 111,889 | 76,252 | (35,637) | (32%) | (35,637) | (32%) |
| Miscellaneous | 6,604 | 1,975 | 1,975 | 1,700 | (275) | (14%) | (275) | (14%) |
| Interdepartment charges | 757,319 | 791,511 | 791,511 | 793,737 | 2,226 | 0% | 2,226 | 0% |
| Department Totals | 4,740,056 | 4,936,363 | 4,943,723 | 4,743,655 | (192,708) | (4%) | (200,068) | (4%) |

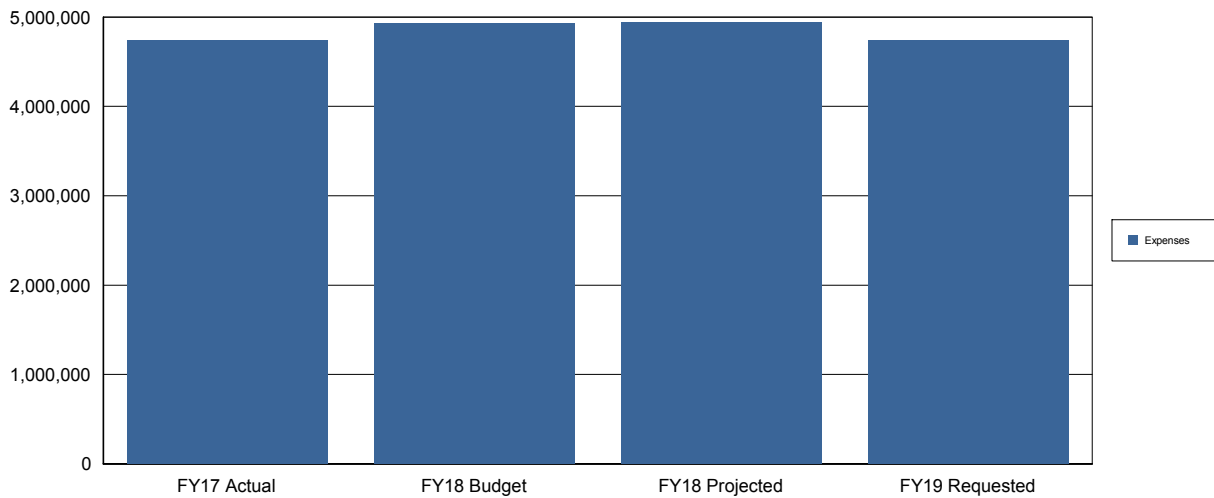
FY19 Expenses By Type



Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|--------------|--------------|----------------|-----------------|
| Administrative Assistant | 0.00 | 1.00 | 1.00 | 0.00 |
| Administrative Coordinator | 1.00 | 0.00 | 0.00 | 0.00 |
| Asst. Director of P. Wks. Oper | 1.00 | 1.00 | 1.00 | 0.00 |
| Clerk-Typist | 1.20 | 0.80 | 0.80 | 0.00 |
| Equipment Operator | 14.00 | 14.00 | 14.00 | 0.00 |
| Maintenance Worker | 12.00 | 12.00 | 12.00 | 0.00 |
| Public Works Operations Mgr. | 1.00 | 1.00 | 1.00 | 0.00 |
| Service Attendant | 1.00 | 1.00 | 1.00 | 0.00 |
| Streets Operations Supervisor | 3.00 | 3.00 | 3.00 | 0.00 |
| Department Totals | 34.20 | 33.80 | 33.80 | 0.00 |

Total Budget



Solid Waste

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|----------------|----------------|-------------------|-------------------|---------------------------|--------------|------------------------------|--------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Fines and forfeitures | 38,534 | 10,000 | 15,000 | 0 | (10,000) | (100%) | (15,000) | (100%) |
| Charges for services | (48) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Investment earnings | 20,125 | 1,430 | 47,494 | 23,518 | 22,088 | 1,545% | (23,976) | (50%) |
| Other | 678,278 | 577,000 | 616,799 | 77,000 | (500,000) | (87%) | (539,799) | (88%) |
| Transfers in | 0 | 0 | 62,555 | 31,121 | 31,121 | 0% | (31,434) | (50%) |
| Department Totals | 736,889 | 588,430 | 741,848 | 131,639 | (456,791) | (78%) | (610,209) | (82%) |

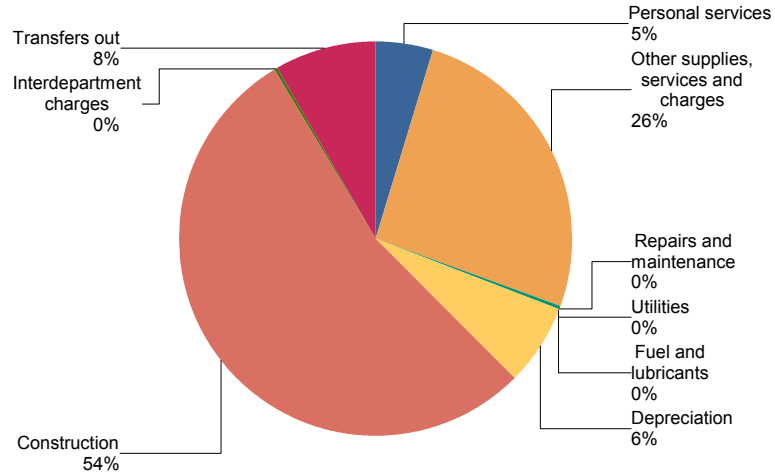
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|---------------------------|----------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Department Administration | 217,517 | 129,934 | 162,893 | 140,814 | 10,880 | 8% | (22,079) | (14%) |
| Debt & Cash Management | 241,519 | 397,462 | 397,462 | 517,572 | 120,110 | 30% | 120,110 | 30% |
| Customer Service | (3,542) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Solid Waste Management | (31,690) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Yard Waste | (8,800) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Recycling | (4,780) | 0 | 11,512 | 24,881 | 24,881 | 0% | 13,369 | 116% |
| Household Hazardous Waste | (3,725) | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Environment Montrg & Comp | (261,338) | 440,000 | 529,073 | 491,485 | 51,485 | 12% | (37,588) | (7%) |
| Capital Projects | 0 | 1,143,775 | 1,143,775 | 1,377,000 | 233,225 | 20% | 233,225 | 20% |
| Department Totals | 145,161 | 2,111,171 | 2,244,715 | 2,551,752 | 440,581 | 21% | 307,037 | 14% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|----------------|------------------|-------------------|-------------------|---------------------------|------------|------------------------------|------------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 77,523 | 101,112 | 109,763 | 118,362 | 17,250 | 17% | 8,599 | 8% |
| Other supplies, services and charges | (346,708) | 418,641 | 603,064 | 663,922 | 245,281 | 59% | 60,858 | 10% |
| Repairs and maintenance | 503 | 10,800 | 4,670 | 7,300 | (3,500) | (32%) | 2,630 | 56% |
| Utilities | 0 | 0 | 180 | 240 | 240 | 0% | 60 | 33% |
| Fuel and lubricants | 792 | 612 | 560 | 406 | (206) | (34%) | (154) | (28%) |
| Depreciation | 185,698 | 174,462 | 174,462 | 164,554 | (9,908) | (6%) | (9,908) | (6%) |
| Capital outlay | 0 | 0 | 31,472 | 0 | 0 | 0% | (31,472) | (100%) |
| Construction | 52,354 | 1,228,775 | 1,143,775 | 1,377,000 | 148,225 | 12% | 233,225 | 20% |
| Interdepartment charges | 0 | 1,769 | 1,769 | 5,950 | 4,181 | 236% | 4,181 | 236% |
| Transfers out | 175,000 | 175,000 | 175,000 | 214,018 | 39,018 | 22% | 39,018 | 22% |
| Department Totals | 145,161 | 2,111,171 | 2,244,715 | 2,551,752 | 440,581 | 21% | 307,037 | 14% |

FY19 Expenses By Type



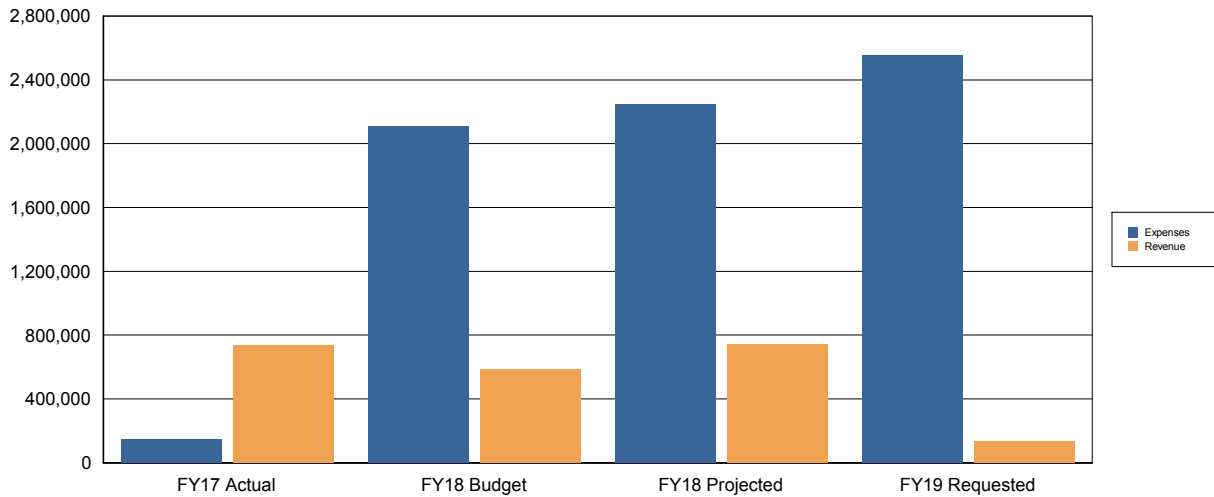
Net Income

| | FY17 | FY18 | FY18 | FY19 | Difference | | Difference | |
|--|---------|-------------|-------------|-------------|-------------|----|----------------|----|
| | Actual | Budget | Projected | Requested | FY18 Budget | | FY18 Projected | |
| | | | | | \$ | % | \$ | % |
| | 591,727 | (1,522,741) | (1,502,867) | (2,420,113) | (897,372) | 0% | (917,246) | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 | FY18 | FY19 | Difference |
|--------------------------------|-------------|-------------|-------------|-------------|
| | Budget | Budget | Requested | FY18 |
| Recycling Center Attendant PTR | 0.00 | 0.00 | 0.60 | 0.60 |
| Solid Waste Superintendent | 1.00 | 1.00 | 1.00 | 0.00 |
| Department Totals | 1.00 | 1.00 | 1.60 | 0.60 |

Total Budget



Water

FY19 Budget Summary

Revenues

| Revenues | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Fines and forfeitures | 291,691 | 284,511 | 305,005 | 277,271 | (7,240) | (3%) | (27,734) | (9%) |
| Licenses and permits | 142,978 | 80,204 | 80,204 | 0 | (80,204) | (100%) | (80,204) | (100%) |
| Intergovernmental | 1,636,336 | 0 | 0 | 0 | 0 | 0% | 0 | 0% |
| Charges for services | 35,526,590 | 36,746,952 | 36,098,855 | 37,686,896 | 939,944 | 3% | 1,588,041 | 4% |
| Material and fuel sales | 281,018 | 193,500 | 197,269 | 215,749 | 22,249 | 11% | 18,480 | 9% |
| Investment earnings | 58,284 | 55,000 | 103,061 | 75,000 | 20,000 | 36% | (28,061) | (27%) |
| Other | 198,671 | 48,605 | 158,591 | 53,897 | 5,292 | 11% | (104,694) | (66%) |
| Transfers in | 546,628 | 442,067 | 442,067 | 655,025 | 212,958 | 48% | 212,958 | 48% |
| Department Totals | 38,682,196 | 37,850,839 | 37,385,052 | 38,963,838 | 1,112,999 | 3% | 1,578,786 | 4% |

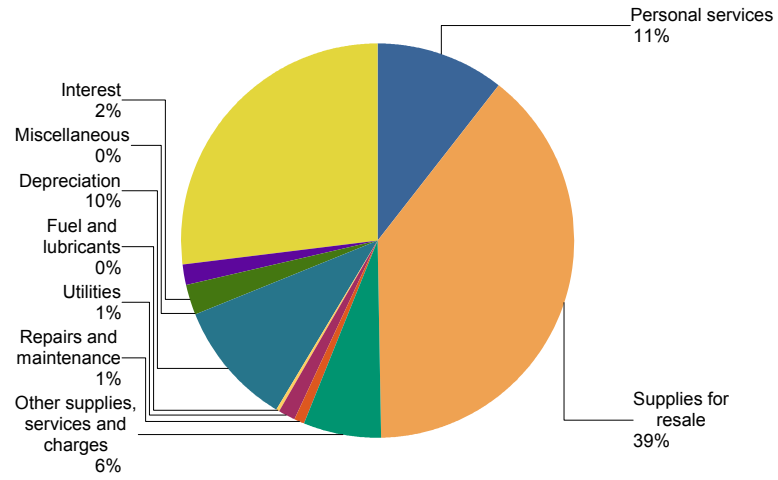
Expenses by Program and Services

| Programs and Services | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Operations | 5,690,606 | 5,800,422 | 5,528,099 | 5,613,363 | (187,060) | (3%) | 85,263 | 2% |
| Customer Service | 32,939,911 | 35,059,959 | 34,385,227 | 37,578,119 | 2,518,160 | 7% | 3,192,892 | 9% |
| Department Totals | 38,630,517 | 40,860,381 | 39,913,326 | 43,191,481 | 2,331,101 | 6% | 3,278,156 | 8% |

Expenses by Type

| Expense Category | FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|---------------------------|-----------|------------------------------|-----------|
| | | | | | \$ | % | \$ | % |
| | | | | | | | | |
| Personal services | 3,982,428 | 4,396,083 | 4,000,193 | 4,545,459 | 149,376 | 3% | 545,266 | 14% |
| Supplies for resale | 16,123,753 | 16,418,764 | 16,178,977 | 16,903,904 | 485,140 | 3% | 724,927 | 4% |
| Other supplies, services and charges | 2,738,344 | 3,073,247 | 3,081,635 | 2,740,160 | (333,086) | (11%) | (341,475) | (11%) |
| Repairs and maintenance | 610,850 | 479,573 | 435,289 | 439,504 | (40,069) | (8%) | 4,215 | 1% |
| Utilities | 561,679 | 518,551 | 506,812 | 592,959 | 74,408 | 14% | 86,147 | 17% |
| Fuel and lubricants | 62,743 | 56,436 | 52,611 | 66,977 | 10,541 | 19% | 14,366 | 27% |
| Depreciation | 4,277,150 | 4,330,000 | 4,053,259 | 4,490,000 | 160,000 | 4% | 436,741 | 11% |
| Miscellaneous | 19,769 | 18,475 | 12,475 | 12,400 | (6,075) | (33%) | (75) | (1%) |
| Interest | 87,245 | 1,016,000 | 1,016,000 | 1,027,000 | 11,000 | 1% | 11,000 | 1% |
| Capital outlay | 0 | 0 | 18,107 | 0 | 0 | 0% | (18,107) | (100%) |
| Interdepartment charges | 684,704 | 706,079 | 710,795 | 684,489 | (21,590) | (3%) | (26,306) | (4%) |
| Transfers out | 9,481,851 | 9,847,174 | 9,847,174 | 11,688,629 | 1,841,455 | 19% | 1,841,455 | 19% |
| Department Totals | 38,630,517 | 40,860,381 | 39,913,326 | 43,191,481 | 2,331,101 | 6% | 3,278,156 | 8% |

FY19 Expenses By Type



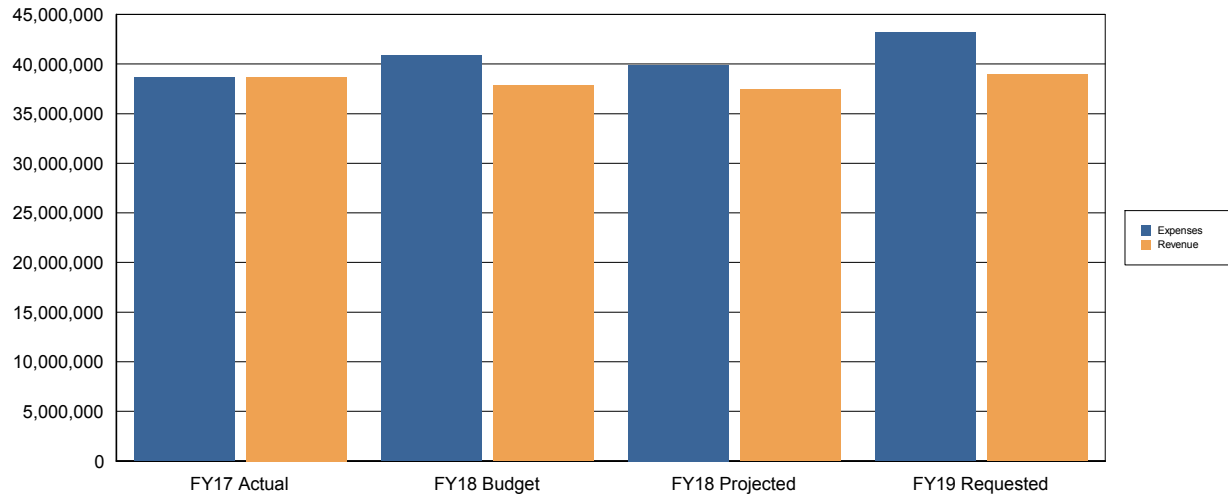
Net Income

| FY17 Actual | FY18 Budget | FY18 Projected | FY19 Requested | Difference FY18 Budget | | Difference FY18 Projected | |
|----------------|----------------|-------------------|-------------------|---------------------------|----|------------------------------|----|
| | | | | \$ | % | \$ | % |
| 51,679 | (3,009,542) | (2,528,274) | (4,227,643) | (1,218,102) | 0% | (1,699,369) | 0% |

Full Time Equivalents (FTE)

| Job Titles | FY17 Budget | FY18 Budget | FY19 Requested | Difference FY18 |
|--------------------------------|----------------|----------------|-------------------|--------------------|
| Account Services Manager | 0.00 | 1.00 | 1.00 | 0.00 |
| Administrative Secretary | 1.00 | 1.00 | 1.00 | 0.00 |
| Administrative Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. Dir. of Engineering Svcs | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. Dir. of Support Service | 1.00 | 1.00 | 1.00 | 0.00 |
| Asst. Director of Operations | 1.00 | 1.00 | 1.00 | 0.00 |
| Community Relations Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Control System Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Customer Service Rep. | 3.00 | 3.00 | 3.00 | 0.00 |
| Customer Service Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Director of Water Utilities | 1.00 | 1.00 | 1.00 | 0.00 |
| Equipment Operator Sewer | 8.00 | 7.00 | 7.00 | 0.00 |
| Equipment Operator Water | 6.00 | 5.00 | 4.00 | -1.00 |
| Equipment Technician | 2.00 | 2.00 | 2.00 | 0.00 |
| Facilities Maintenance Worker | 1.00 | 1.00 | 1.00 | 0.00 |
| Facilities Manager | 1.00 | 1.00 | 1.00 | 0.00 |
| Fire Hydrant Painter | 0.50 | 0.00 | 0.00 | 0.00 |
| Instrumentation & Controls Tec | 2.00 | 2.00 | 2.00 | 0.00 |
| Maintenance Worker | 8.00 | 8.00 | 9.00 | 1.00 |
| Management Analyst - W.U. | 0.00 | 1.00 | 1.00 | 0.00 |
| Meter Service Technician | 8.00 | 8.00 | 8.00 | 0.00 |
| Metered Services Specialist | 1.00 | 1.00 | 1.00 | 0.00 |
| Metered Services Supervisor | 1.00 | 1.00 | 1.00 | 0.00 |
| Operations Technician | 0.00 | 2.00 | 2.00 | 0.00 |
| Seasonal Laborer | 0.00 | 0.50 | 0.46 | -0.04 |
| Secretary | 2.00 | 2.00 | 2.00 | 0.00 |
| Utility Engineer | 0.00 | 1.00 | 1.00 | 0.00 |
| Utility System Manager | 2.00 | 2.00 | 2.00 | 0.00 |
| Utility System Supervisor | 3.00 | 3.00 | 3.00 | 0.00 |
| Utility Technician | 1.00 | 1.00 | 1.00 | 0.00 |
| Water Utilities Analyst | 1.00 | 1.00 | 1.00 | 0.00 |
| Water Utilities Mgmt Analyst | 1.00 | 0.00 | 0.00 | 0.00 |
| Department Totals | 60.50 | 62.50 | 62.46 | -0.04 |

Total Budget



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