From: Stephen Arbo
To: Nick Edwards
Subject: City Council Goals - Update
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I. Improve the development and maintenance of infrastructure

The following is a list of street, bridge, sewer, and water projects that are currently under design or in a construction phase. The list illustrates the complexity of work that is performed throughout the City. The S291 and Blackwell Road interchanges are managed by MoDOT but would not have been possible without the funding concepts developed and supported by the City Manager's office:

- South M291 Interchange with US Hwy 50
- Bailey Road, M-291 to Hamblen Road
- Blackwell Road Interchange with US Hwy 50
- Independence Avenue and Town Centre Blvd Intersection Improvements
- Jefferson Street, Persels Road to Stuart Road
- Lee's Summit Road, Colbern Road to City Limits
- Longview Road & Pryor Road Traffic Signal
- Orchard Street, Douglas Street to Independence Avenue
- Second Street Corridor Improvements
- Strother Road, Lee's Summit Road to Independence Ave
- Ward Road, M150 to Raintree Parkway
- Earthwork 18-36 & West Parallel Taxiway Extension
- Extend North Parallel Taxiway
- Continuation of Stormwater Infrastructure Improvements (2007 Bond Issue)
- Bogg's Hollow SSES & I/I Rehabilitation
- Cedar Creek Interceptor Improvements
- Sanitary Sewer Rehabilitation – Relining, Manhole Rehab, Tap Repairs
- South Prairie Lee/Scruggs Road Pump Station EFHB
- SCADA Radio Communications
- Rehabilitation of water mains on:
    - SW Industrial near Jefferson
    - SW Sampson from Scherer to 2650' South
    - SW Windemere from Lido to Windmill, Lido/Brille to Windemere, Windmill Lane
      cul-desac
    - East end of Daney Drive
    - NE Darwin from Florence to Corder
    - NE Forest from Eastridge to Grand
    - SE Melody from Bayberry to 7th Ter and 7th Ter from Melody to

Richardson
- Murray Rd from John Knox Village Pavillion to 3rd St.
- SW Sampson from 14th to Surrey Trace and Surrey Trace from Sampson to Viceroy
- NE Coronado, Balboa, Magellan and Columbus
- NE Victoria Dr from Stanton to Reed Crossing and NE Victoria Ct.
- Village Fair Phase 1
- NE Weswind from Chipman to Swan

Our community can see other signs of continued infrastructure maintenance and improvements throughout the City. Examples of these programs include the crack sealant program, slurry seal and micro-seal programs, , sidewalk replacement, and curb repairs.

II. Embrace a culture that promotes aggressive and bold decision making

- During the last 10 years, the City of Lee's Summit has played the leadership role in garnering regional support for the purchase of the inactive Rock Island Railroad Corridor. Last year the City Manager helped to garner support for an initial $10M in Surface Transportation Program (STP) Federal Funds as seed money for the RIRR Corridor purchase. . This created new opportunities for the recently announced partnership between KCATA and Jackson County to issue bonds for the remaining funds to purchase the right-of-way.

- During the last several years, the City Manager has played a key role to work with development interests that may ultimately create a regional entertainment venue at View High drive. Relating to the Rock Island Railroad, the City Manager has also played a key role through his activities at MARC to have the View High / I-470 area designated as a potential transit location.

- With the direction of the City Council, the Lee's Summit Economic Development Committee, and staff leadership, together we were able to prepare an economic development strategy that includes the identification of key target areas and an economic development policy. This policy and identification of target areas has helped to garner new investment interest in our City.

- Through the creation of partnerships, the community built the first major gateway monument at View High Drive and I-470. Much of this work was coordinated through the City Manager's office and was done with minimal cost to the City of Lee's Summit. In addition, to this gateway monument, the City Manager created a private/public partnership opportunity to install a small entryway monument/wall to the downtown gateway at Chipman Road.
- Reached tentative agreement to increase the total water supply capacity to 32.5 million gallons per day (MGD) by adding an additional 5 MGD of supply. This agreement should secure the long-term growth demands for water supply. This concept was a result of the City Manager's working relationship with the former City Administrator of Harrisonville and creating the opportunity to purchase that

City's unused capacity from the Kansas City Water Utility.

- City staff and citizens have continued to advocate the expansion of the Land Clearance for Redevelopment Authority (LCRA) to create key economic development corridors in order to attract and retain businesses and employers. This economic development tool has been important regarding retention of existing "small-employers" that are not able to meet the high threshold related to Chapter 100, Chapter 353, and TIF.
- The first phase implementation of the Development Center has been very successful and is largely due to our former Assistant City Manager, Daren Fristoe, as well as our current Assistant City Manager, Mark Dunning. The City Manager's Office continues to provide the leadership and support for this concept. At this time, a second, final phase to accomplish the full implementation of the Development Center program will be presented to the City Council in December 2015.
- The "Truly 150!" program has required over two years of work with a dedicated base of volunteer leaders including private fund-raising of approximately $130,000. The initial concepts, leadership recruitment, encouragement, and coordinating efforts have depended on the resources of the City Manager and his team. The creative approach of commissioning a sculpture to contain the time capsule is another statement regarding the progressive thinking of our City. In total, there will be eight special events during 2015 to mark the sesquicentennial of our community.
- The City Manager will be presenting the conceptual points to move the City of Lee's Summit from a public-operated landfill to a private-sector operation that will also allow the transition to the creation of a transfer station. Despite significant resistance internally from certain City staff members, the City Manager was the key lead person to negotiate a relatively low-risk agreement for the City.
- Since the City Manager's initial employment in 2001, he has been instrumental in developing the strategy to continue the progress for the ultimate expansion of the Lee's Summit Municipal Airport, this included the development of the "Business Plan", using the Brisben Property Funds for the City's local federal fund match, and identifying non-general fund sources to complete the airport expansion work. New private interest and investments are already evident as a result of the airport's pending upgrade status.

III. Attract and retain "knowledge-based employers"

- In December 2015, Cerner Corporation will be presenting an investment plan that includes the purchase of the North Building located at Summit Technology Center and the potential investment of $400M+ of data equipment at that location during the next 10 years. The City Manager was the lead staff member in negotiating the Chapter 100 program to be considered by the City Council. This investment program will create a sizable benefit to all of our taxing jurisdictions while attracting Cerner's sizable investment to our community

through the purchase of a building and installing data equipment. Related to this outcome will be the retention and creation of technology-based jobs. Cerner has indicated less than 10 new jobs will be added initially with a potential growth of 75 new jobs over the next 5-7 years.

- The City Staff in conjunction with LSEDC representative took proactive steps to prevent the relocation of Viracor to Johnson County, KS. The City Manager quickly responded to this information and provided a comprehensive incentive program for the City Council's consideration. Although the final decision has not been made regarding this important industry and employer, we are aware that our swift action and creative offering of the Tudor Road property and an aggressive Chapter 100 program has allowed us to remain under consideration.
- The City Manager's Office has also played an instrumental role in the attraction of Fike Industries. Fike has purchased 30+ acres in Lee's Summit, MO with the intention to relocate from Blue Springs, MO. The ultimate goal is to build a facility of approximately 415,000 sq. ft. and 500 existing jobs, with the potential growth of an additional 100 jobs paying an average wage of $36.00 hour.

- Although we have had some challenges in getting started with the City's Market Center of Ideas, the City Manager's Office has assigned staff and resources to continue our work together on this concept. We are looking forward to the final recommendations of the citizen task force and adoption of a plan by the City Council.
- The City also took innovative steps in 2013 through the annexation of Unity Village territory and developing a creative agreement between the Village of Unity, Unity School of Christianity, and the City of Lee's Summit to create new development sites. During the last year, the Blue Parkway and Colbern Road realignment has been completed and the new area is being actively marketed. In conjunction with this project is the available property due west of St. Luke's East Hospital. City staff has been engaged in conversations with potential development interests that could either strengthen the presence of an existing "knowledge-based" employer (St. Lukes' System) and/or create a new investment by a different employer.

IV. Preserve and enhance residential developments

- Summer 2015 the city staff presented a very complex but successful project that will allow a major reinvestment in John Knox Village. This investment will reverse the loss of market and deterioration of existing structures. Based upon the past success of the Chapter 353 program for Apartment Buildings, city staff and the developer crafted a concept that will allow the incremental cost to remove blight while protecting the tax base for taxing jurisdictions.

- The soon-to-be-completed Orchard Street reconstruction including new storm water systems and sidewalks, will mark one of the first of hopefully many older neighborhood investments through Capital Improvement initiatives. This project was very challenging due to the number of property owners, conflicting utilities, and the need to provide good access to the residents during the construction phase. This project is an outstanding symbol of how a progressive growing suburb can continue to invest in older neighborhoods.

- The City Manager has provided both personal time and resources as well as professional support to the Downtown Lee's Summit Main Street organization. The strength of our downtown community plays a critical role in the health and vitality of the surrounding traditional neighborhoods.

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