



**2017 Strategic Plan Framework
Project/Program Alignment of Council Goals**

Source Documents and Master Plans

Administration

1. Administration Department Strategic Plan
2. Chamber PSA
3. City Charter
4. Code of Ordinances
5. Communications Plan
6. Compensation Study (In Progress) Q4.1
7. Cultural Arts Master Plan Q3.2
8. DLSMS PSA
9. Downtown Master Plan
10. Economic Development Policy
11. EDC PSA
12. Fiscal Year 2017 Budget
13. Five-Year Business Plan for the City of Lee's Summit
14. General Fund Five-Year Financial Model
15. HEAB Healthy LS Campaign
16. Human Relations Commission Strategic Plan
17. Human Services Advisory Board Strategic Plan and Strategic Objectives
18. Legislative Program
19. LS360
20. Previous Strategic Plan
21. Records Management Audit Q2.2
22. Strategic Plan Framework, 2017
23. Sustainability Plan

Development Services

1. 2005 Lee's Summit Comprehensive Plan
2. 2015-2019 CDBG Consolidated Plan
3. 2016-2017 CDBG Annual Action Plan
4. 2017-2021 Capital Improvements Plan
5. Adopted Building Codes and Amendments
6. Design and Construction Manual
7. Economic Development Incentive Policy
8. Greenway Master Plan
9. Historic Preservation Plan
10. M-150 Sustainable Corridor Plan
11. Old Lee's Summit Downtown Master Plan
12. Thoroughfare Master Plan 2015-2040
13. Unified Development Ordinance
14. Wastewater Master Plan

15. Water Master Plan
16. Property Maintenance Code

Fire Department

1. Accreditation Self-Assessment Manual (SAM)
2. Commission on Fire Accreditation International (CFAI) Report
3. IAFF Local 2195 Labor Agreement
4. LSF D Department Policies and Standard Operating Guidelines
5. LSF D 2017-2027 Staffing Plan (Draft)
6. LSF D Strategic Plan
7. Program Appraisals for Public Education and EMS Programs
8. Public Safety Bond Issue – November 2016
9. Standards of Cover (SOC)

Planning and Special Projects

1. 2005 Lee's Summit Comprehensive Plan
2. CDBG Housing Assessment Study
3. Strategic Master Development Plans
 - a. EnVision LS (Draft)
 - b. M-150 Corridor
 - c. West Pryor Village (Draft)
4. Unified Development Ordinance

Police Department

1. Police Department Strategic Plan
2. Neighborhood Traffic Safety Program

Public Works

1. Americans with Disabilities Act Transition Plan for Public Rights-of-Way
2. Annual Transportation Report
3. Bicycle Friendly Community Program
4. Bicycle Transportation Plan
5. Capital Improvements Plan
6. Citizens' Stormwater Task Force Final Report
7. Downtown Parking Study
8. Greenway Master Plan & Implementation
9. Level of Service Policy
10. Livable Streets Policy
11. MARC Transportation Committee
12. National Pollutant Discharge Elimination System (NPDES) Permit Q1.9
13. Neighborhood Traffic Safety Program
14. School Safety Program
15. Sidewalk Assessment Report
16. Snow/Emergency Plan
17. Stormwater Master Plan Summary Report May 2003
18. Street Light Policy
19. Thoroughfare Master Plan

20. Transit Demand Assessment
21. Unfunded Infrastructure Report
22. Unimproved Road Policy
23. Walk Friendly Community Program

Water Utilities

1. Adopted Capital Improvements Plan
2. Adopted Water Utilities Strategic Plan
3. Code of Ordinances- Chapter 32 Water and Sewers
4. Design and Construction Manuals
5. Federal Regulations – Clean Water Act
6. IAM Local 778 Labor Agreement
7. Intergovernmental Agreements
 - Independence Water Supply and Sewer Conveyance
 - Kansas City Water Supply and Sewer Conveyance
 - Little Blue Valley Sewer District Agreement
 - Middle Big Creek Sewer District Agreement
 - Unity Village Water and Sewer Agreement
 - Jackson County Public Water Supply District 12 Water Agreement
 - Public Water District No. 3 of Cass County Water Agreement
8. Missouri Statutes Title 10 Department of Natural Resources
9. Operational Performance Measures and Goals Annual Report
10. SCADA Master Plan
11. Wastewater Master Plan
12. Water Master Plan

Safety

Vision: To create an environment where the perception of safety is supported by the reality of safety.

Goal 1: Educate our citizens on high performance standards and how we are planning to attain these goals.

Administration

- Communications Team provides citizen and community information about standards as it relates to governmental operation and performance (Communications Plan)

Development Services

- Codes Administration for education and enforcement of minimum housing standards by Neighborhood Services (UDO)

Fire Department

- Through the Accreditation process, fire department developed Total Response Time standards, Community Risk Assessment, Effective Response Force, and Community Expectations and Performance Goals (SOC)
- Citizen expectations, Internal stakeholder expectations, Mission, Values, S.W.O.T. Analysis, Strategic initiatives (Strategic Plan)
- Recommendations for improvement by CFAI assessors (CFAI Report)
- Accreditation “Annual Compliance Report” to Authority Having Jurisdiction (AHJ) through SOC 9th edition

Police Department

- Community Interaction Officer – Police Department is expanding to two CIO positions in order to better facilitate education with citizens and businesses (Strategic Plan).
- Citizen’s Police Academy – The Police Department has a popular and established citizen’s academy that runs annually
- Junior Citizen’s Police Academy – The Junior Citizen’s Police Academy also runs annually in the summer months
- Police Explorer Program – A Police Explorer post has been created in Lee’s Summit; this is the inaugural year. It has been well received and attended to date (Strategic Plan).
- Police Volunteer Program – A new volunteer program is anticipated to be developed within the next year for the police department, increasing citizen knowledge of police operations and more active community involvement (Strategic Plan).
- The Police Department is scheduled for consideration for re-accreditation by the Commission for Accreditation of Law Enforcement Agencies in the Spring of 2017

Planning and Special Projects

- Crime Prevention Through Environmental Design (UDO)

Public Works

- Citizen Surveys – Transportation Safety Questions
- Annual Transportation Report (Annual Transportation Report)

Water Utilities

- Elevate Customer Engagement and Understanding through Customer Relations (Adopted Strategic Plan)
- Utilize Water Utilities Advisory Board to educate customers and receive input relative to the operations of Water Utilities services (Adopted Strategic Plan)
- Annually provide a Customer Confidence Report relative to the quality of the public drinking water to all customers

Goal 1: Educate our citizens on high performance standards and how we are planning to attain these goals (continued).

- Maintain and operate water system in a manner which provides sufficient fire protection throughout the Water Utilities service area
- Pull weekly samples throughout the water system to ensure water quality is maintained

Goal 2: A well-staffed, well-paid, well-equipped public safety group that is future-oriented, who carry forward community values.

Administration

- Currently undertaking a Compensation and Benefit Study (Compensation Study) Q4.1
- LS360
- Maintain the Five-Year General Fund Fiscal Model

Development Services

- Development and implementation of Adopted Building Codes and Amendments
- Continuing education programs for Codes Administration officials
- Rental inspections (UDO) Q4.3

Fire Department

- Staffing needs assessment (LSFD Staffing Plan)
- Recommendations for improvement by CFAI assessors (CFAI Report)
- Addition of rescue to response fleet (Ordinance 7847) Q1.1
- Compensation adjustment and labor agreement (IAFF Local 2195 Labor Agreement)
- Upgrades to radio communications system and emergency equipment such as SCBA upgrade (Public Safety Bond Issue—Ordinance 7949) Q1.3
- Administration division/ program (SAM 1)
- Training program (SAM 8)
 - Greenwood vacant house used for practical training (Ordinance 8025)
 - 150 & Ward vacant house used for practical training (Waiver for Building Donation)
 - Partnership with John Knox Village for practical training on vacant buildings on their property
 - Coordination with State Fire Marshal / State Division of Fire Training for training classes and certifications
- Prevention program (SAM 5B)
- Support Services program (SAM 9C)
- Region A State Mutual Aid Coordination for Fire and EMS (Region A Mutual Aid Plan and SAM 5H)
- Fire codes inspections

Police Department

- Equipment improvement – The Police Department is evaluating potential equipment upgrades, to include weapon lighting systems, a records management system upgrade, Tasers, software for field training, in car video systems, and GPS location systems (Strategic Plan)
- MARRS radio integration – a recent bond issue has allowed the City to pursue integration into the MARRS regional emergency radio system, allowing better communications for police and fire (with ITS; Strategic Plan) Q1.3
- Implementation of agreements with FOP

Goal 2: A well-staffed, well-paid, well-equipped public safety group that is future-oriented, who carry forward community values (continued)

Public Works

- PW is recognized by FEMA as a first responder in emergencies –need to be properly staffed and equipped (Snow/Emergency Plan)
- Implementation of Snow Plan
- Implementation of agreements with IAM (with Water Utilities)

Goal 3: Provide resources and facilities to maximize ability to protect citizens.

Administration

- Maintain the Five-Year General Fund Fiscal Model
- Maintain depreciation and replacement schedules as well as financial resources through the use of MERP, VERP, BERP, SLERP, and PSERP programs (with Fleet, ITS, CBS)
- Participate in and provide leadership to MARC Regional Homeland Security Coordinating Committee

Development Services

- Design and Construction Manual
- Development permitting and construction process
- Enforcement of Property Maintenance Code, Chapter 16 of City Code (Code of Ordinances)

Fleet

- Emergency Vehicle Technician Certification Program

Fire Department

- Replacement of Fire Station #3 (Public Safety Bond Issue—Ordinance 7949) Q2.5
- Fire station build-out planning project

Information Technology Services

- Interconnectivity of City facilities Q1.4

Police Department

- Police facility plan – the Police Department is evaluating police headquarters needs in order to develop a plan for needed upkeep and upgrades (Strategic Plan).
- City building surveillance – the Police Department is working with other City departments in order to better integrate building surveillance cameras to improve safety for citizens and staff (Strategic Plan).
- Safe shopping zone – the Police Department has established a safe exchange area at the Police building for internet sales interactions

Public Works

- Snow/Emergency Plan
- Unimproved Roads Policy
- Livable Streets Policy Implementation (Livable Streets Policy)
- Transportation Safety Programs
 - Neighborhood Traffic Safety Program (Neighborhood Traffic Safety Program)
 - Addresses traffic safety concerns in residential neighborhoods (commonly referred to as traffic calming program)
 - School Area Traffic Safety Program
 - Provides periodic reviews of school areas to maintain and improve safety for students

Goal 3: Provide resources and facilities to maximize ability to protect citizens (continued).

- Road Safety Audit and Neighborhood Sign Audit Program
 - Provides periodic traffic safety reviews of thoroughfares and neighborhood signing to maintain and improve safety and compliance with adopted standards.
- Crash Analysis Program
 - Provides periodic reviews of crashes citywide, the identification of high crash locations and crash studies to mitigate crashes and improve safety.
- Street Lighting Policy
- Various Transportation Infrastructure Networks (e.g. roads, sidewalks, paths, signals, etc.) that support safe and efficient mobility and accessibility for all people and emergency responders including required resources for planning, engineering, construction and maintenance to provide and continue service and operation
- Temporary Traffic Control Permitting and Right-of-Way Permitting

Water Utilities

- Maintain and regulate operation of the Water and Wastewater Utility to provide the resources and facilities needed to protect the continuity of the system
- Maintain and operate water system in a manner which provides sufficient fire protection throughout the Water Utilities service area, supporting the ISO Class I rating
- Maintain intergovernmental agreements with other entities to provide sufficient water supply and wastewater capacity to meet the community's needs (Intergovernmental Agreements)

Education

Vision: Continue the environment for education ecosystem to thrive.

Goal 1: Collaboration of all sectors of educational institutions.

Administration

- LS360
- Participate in quarterly Capital Improvement and Development review with educational stakeholders
- Annual participation in the Core4 Career Fair (with Human Resources)
- Engagement of high school students by Human Relations Commission
- Citizens Academy

Central Building Services

- Organize an annual Career Day (with Fleet)

Fire Department

- Public Education program to R7 School District students (SAM 5C and Public Education Program Appraisal)
- “Call and Pump”/CPR community outreach/education (EMS Program Appraisal, SAM 5C, Call and Pump Screenshot)
- Fire Ops 101

Planning and Special Projects

- Historic preservation month includes high school students as part of program activities

Police Department

- Citizen Police Academy

Public Works

- PW Engineering and Airport are both Partners in Education with R7 – PWE with Summit Technology Academy, and Airport with Mason Elem. Airport staff also collaborating with St. Michael’s H.S. on aviation course when school opens. A number of PW staff members take part in career days at various community schools.

Goal 2: Engage students in community to retain studies in Lee’s Summit after graduation.

Administration

- Participate in job and career fairs to engage students in thinking about educational
- Longstanding collaborative partnership with Lee’s Summit R-7 School District using the school as an economic development partner
- In partnership for the funding and collaboration of Missouri Summit Innovation Center
- In partnership with Summit Technology Center
- Provide resume-writing via Pro Deo volunteerism
- Career Fair participation with MCC
- Participate in numerous career fairs annually to promote City of Lee’s Summit as employer
- Provide staff support for Market Center of Ideas [Q1.11](#)
- Provide Internship programs and opportunities

Fire Department

- Newly-formed internship program for high school students for LSF

Information Technology Services

- Partnership established with MCC-Longview for internships

Goal 2: Engage students in community to retain studies in Lee's Summit after graduation (continued).

Police Department

- The Police Department has started to operate an Explorer program, complementing and already existing Junior Citizen's Police Academy (Strategic Plan)
- Chief Forbes serves on the Advisory Board for the Herndon Career Center, a vocational school serving Lee's Summit R-7 students and other districts. A Police program is part of the Center's curriculum. The Police Department also provides staff for mock interviews, guest speakers, and other services to form a good relationship with young students
- Youth Court
- Police intern program – the Police Department plans to institute an intern program with local colleges and universities (Strategic Plan)

Public Works

- Airport Open House
- Internship program established with University of Central Missouri at Airport

Water Utilities

- Engage the community through the Big Truck and Equipment Show and Drinking Water week outreach programs
- Provide classroom training of the Water Utilities systems to Lee's Summit elementary school students

Goal 3: Upgrade online and communication technology that builds data to increase community education and engagement.

Administration

- When mutually beneficial, share network and technological resources with school district and other agencies
- Constituent engagement with social media including Facebook, Twitter, YouTube, and Pinterest (with Fire, Police, Water Utilities, and Public Works)
- Community Counts residential newsletter highlighting program and services by the City (with Communications)
- E-newsletters (with Communications)
- Community Heroes program with 106.5 The Wolf to honor persons or groups displaying good character, demonstrating generosity, commitment and outstanding achievement (with Communications, Development Services)
- State of the City placing a spotlight on what makes the community great and goals for the new year (with Communications)
- Annual Report highlighting programs, services, and accomplishments (with Communications)
- Overall Marketing and Public Relations Strategy under the direction of Community Marketing Director (with Communications, and Development Services)
- LSTV programming including original programming and public service announcements (with Communications)

Development Services

- Continued upgrade for online portals of business licenses (with ITS)

Fire Department

- Provide community updates and alerts through Nixle

Information Technology Services

- Public data and maps published online through GIS
- Website re-design (with Communications)

Goal 3: Upgrade online and communication technology that builds data to increase community education and engagement (continued).

Police Department

- The Police Department is enhancing its online presence through more interactive use of Twitter and other platforms such as Snapchat and Periscope (Strategic Plan).

Water Utilities

- Communication with public via social media platforms, such as Facebook, to elevate customer engagement and understanding (Strategic Plan)
- Provide customers with convenient online methods for customer access to account services such as e-bills, water consumption, rate information, and other information to educate and engage customers

Transportation

Vision: A multi-modal system that embraces livability and connectivity, including accessibility.

Goal 1: Investigate and implement different modes of transportation for all ages.

Administration

- Rock Island Rail Road Corridor Q4.7

Public Works

- Neighborhood Traffic Safety Program
- School Safety Program
- Bicycle Friendly Community Program
- Updated Transit Demand Assessment completed earlier this year. Current agreements with KCATA and OATS for public transit services utilizing City's federal transit funds for portions of program. Coordinating with KCATA on potential Eastern Jackson Co. transit system improvements (Transit Demand Assessment)
- Livable Streets policy adopted and advisory board in place. Provides input on incorporating multiple transportation modes in the community including pedestrian, bicycle and transit based on City and regional plans (Livable Streets Policy)
- ADA Transition Plan for Public ROW outlines implementation of accessible routes throughout city (ADA Transition Plan)
- Resolution to upgrade unimproved roads and interim road standards to include paved shoulders for bike/pedestrian use – interim road standard required for certain developments adopted by Council in December 2016 (Unimproved Roads Policy)
- Thoroughfare Master Plan Q4.4
- Bicycle Transportation Master Plan and Greenway Master Plan
- Access Management Code
- Implementation of Airport Master Plan underway with expansion of runway (Airport Master Plan)

Goal 2: Incorporate technology into transportation.

Public Works

- Traffic Signal Communications Master Plan and contract with MARC for Operation Greenlight
- Networked signal systems on high volume arterial corridors (Chipman, 2nd, Douglas, Blue Parkway, some Pryor)
- Participation in Operation Greenlight regional networked traffic management system (Douglas)
- Use of Adaptive Traffic Signal Control Technologies (Chipman)
- Use of advanced vehicle detection systems in traffic signal operations, LED lighting, wireless and fiber communications, etc.

Goal 3: Identify support (leverage and capitalize) for regional options.

Administration

- Rock Island Rail Road Corridor Q4.7

Planning and Special Projects

- MARC Technical Forecast Committee

Goal 3: Identify support (leverage and capitalize) for regional options (continued).

Public Works

- Represent LS at MARC Highway Committee, Bicycle and Pedestrian Advisory Committee, Sustainable Places Policy Committee, Transit Priorities Committee and Missouri Priorities Committee, which recommend allocation of federal STP funding in the region (MARC Transportation Committee)
- Seek cost share opportunities through MoDOT (e.g. Blackwell Interchange) and available federal funding opportunities (e.g. Energy Block Grant and Federal Transit Funds)

Goal 4: Connect recreation to economic development projects.

Development Services

- Development plans with multi-modal focus
- Staff support of Paragon Star development process (with Administration)

Planning and Special Projects

- Corridor master plans incorporate recreation aspects to economic development

Public Works

- Livable Streets Policy
- Bicycle Transportation Plan
- Greenway Master Plan
- Bicycle Friendly Community
- Walk Friendly Community
- Sidewalk Assessment Report
- ADA Transition Plan

Goal 5: Viable roadways in all parts of the city.

Police Department

- The Police Department continually works with MODOT and the Division of Highway Safety to provide safe roadways within the City

Public Works

- Thoroughfare Master Plan
 - Update completed this year to reflect current community growth and land use
 - Identifies road needs throughout community
 - Used as project list for selection of roadway projects for funding from various sources
- Access Management Code
- Unimproved Road Policy
- Level of Service Policy
- Livable Streets Policy
- The Police Department and Public Works Department work together in traffic planning and the Neighborhood Traffic Safety Program to assure for roadway safety (with Police; NTSP)

Health and Human Services

Vision: Maximize accessibility and affordability as a wellness community

Goal 1: Wellness community; Education and outreach; Legislative advocacy; Protection of environmental resources.

Administration

- Tobacco 21 (with Development Services)
- Provide staff support to Health Education Advisory Board
- Provide staff support to Human Services Advisory Board
- Provide staff support to Human Relations Commission

Fire Department

- Public Education program to R7 School District students (SAM 5C and Public Education Program Appraisal)
- “Call and Pump”/CPR community outreach/education (EMS Program Appraisal, SAM 5C, Call and Pump Screenshot)
- Provide staff support to Public Safety Advisory Board

Planning and Special Projects

- Strategic Master Development Plans with natural resource protection and sustainability focus
- Creating greenway connections including walking and biking facilities in conjunction with development applications (with Development Services; Greenway Master Plan)

Police Department

- Provide staff support to Public Safety Advisory Board

Public Works

- NPDES Permit - PW staff leads implementation/compliance efforts for water quality protection/improvement (NPDES) **Q1.9**

Water Utilities

- Maintain environmentally friendly and financially sustainable water and wastewater infrastructure systems (Adopted Strategic Plan and Intergovernmental Agreements)
- Comply with Federal regulations, support rehabilitation of aging infrastructure, maintain adequate wastewater treatment capacity, and improve operational efficiency (Strategic Plan)
- Regulate the design and construction of new water and wastewater facilities and infrastructure to protect water quality and the environment
 - Design and Construction Manual
 - Wastewater Master Plan
 - Water Master Plan
 - Wastewater Capital Improvement Plan
- Provide a Customer Confidence Report relative to the quality of the public drinking water to all customers

Goal 2: Encourage development, growth, additions, and expansion of non-profit programs.

Administration

- Earned Income Tax Credit Program tax preparation
- Non-profit education and networking programs by Human Services Advisory Board

Central Building Services

- City Hall hosted blood drives
- City Hall is a polling location for elections

Development Services

- Economic Development Incentive Policy
- Staff support to LSMMBA

Planning and Special Projects

- Consolidated Plan for Community Development Block Grant
- Minor Home Repair Program (CDBG Annual Action Plan)

Goal 3: Encourage development of medical resources.

Fire Department

- Collaboration with St. Luke's East and LSMC on stroke, STEMI/TCD (Time Critical Diagnosis) treatments and programs
- Increased resources to recruit EMS professionals (IAFF Agreement)
- EMS Ambulance Expansion [Q1.1](#)

Police Department

- The Police Department plans to explore the deployment of Automatic External Defibrillators in patrol cars in the future (Strategic Plan)
- Crisis intervention team (Strategic Plan)
- The Police Department maintains the Crisis Intervention Team program for mental health awareness and resource access, with plans to expand in the future

Goal 4: Assess housing for non-profits.

Administration

- Provide staff support to Human Services Advisory Board

Planning and Special Projects

- CDBG Housing Assessment Study

Goal 5: Aid in free and reduced lunches.

Planning and Special Projects

- Community Development Block Grant support of backpack program

Infrastructure

Vision: Ability to address needs, expanding capacity for the future

Goal 1: Identify gaps and shortcomings, and work to address.

Administration

- Relocation of Vehicle Fuel Management System (with Fleet) **Q1.6**

Development Services

- 2005 Comprehensive Plan

Fire Department

- Fire Station location plans as it relates to Total Response Times (SOC)

Information Technology Services

- Finance information technology-related infrastructure through MERP program

Public Works

- Multiple documents utilized to identify infrastructure needs
 - Thoroughfare Master Plan **Q4.4**
 - Sidewalk Assessment Report
 - ADA Transition Plan
 - Pavement Rating Model
 - Bridge Rating System
 - Annual Pavement Management Plans **Q2.4**
 - Stormwater Management Plans and resident input on problem areas
 - Citizens' Stormwater Task Force Final Report **Q2.7**
 - Neighborhood Traffic Safety Program
 - Crash studies
 - Intersection traffic operations analysis
 - Infrastructure Needs Assessment
 - Greenway Plan
 - Bicycle Plan
 - Performance Reporting (e.g. Annual Transportation Report)
 - Parking Study
 - Citizen surveys
- Unfunded infrastructure inventory and report completed in October 2013
- Capital Improvement Plan identifies 5-year, financially constrained plan for infrastructure **Q1.10**

Water Utilities

- Maintain Water and Wastewater Renewal and Replacement Programs for Infrastructure and Facilities
 - Water Utilities Adopted Strategic Plan
 - Wastewater Master Plan
 - Water Master Plan
 - SCADA Master Plan
 - 5-Year Rate Model
 - 5-Year Water and Wastewater Capital Improvement Plan
 - Water and Wastewater Pump Station and Facility Replacement Program
 - Meter replacement program (Automated Meter Reading)

Goal 2: Maximize roadway capacity.

Public Works

- Roadway capacity is analyzed as part of the Thoroughfare Master Plan using the Transcad model to develop traffic growth scenarios and roadway capacity is reviewed through development impact studies and periodic intersection operational analysis [Q4.4](#)
- Level of Service Policy
- Access Management Code
- Traffic Signal Coordination and Optimization
- Roadway maintenance programs to extend the service life of infrastructure [Q2.4](#)
- Encourage multi-modal transportation (e.g. transit, pedestrian and bicycle modes) to reduce roadway trips

Goal 3: Improve storm water management system.

Development Services

- Stormwater impact of new development is analyzed during Engineering Design and Review Process
- Standards for new development (Design and Construction Manual)

Public Works

- Stormwater master plans for all watersheds in city were completed between 1997 and 2002. The summary report contains prioritized recommended improvement projects and cost estimates (Stormwater Master Plan Summary) [Q2.3](#)
- In 2007, \$15.4 million in G.O. bonds were approved for stormwater projects to address structure flooding due to insufficient public drainage system. Public input requested brought a number of locations to city staffs' attention that were unknown prior to this process. Approximately 20 project locations were completed through the bond program. The public input process has identified approx. 35 more locations that could qualify
- Stormwater management is topic of current work by Public Works Committee
- Public Works Committee recommending adding stormwater capital projects into CIP Sales Tax Renewal [Q1.10](#)
- Work will continue to consider permanent funding for a higher level, ongoing stormwater management program [Q2.3](#)
- NPDES Permit - PW staff leads implementation/compliance efforts for water quality protection/improvement (NPDES) [Q1.9](#)
- Drainage Master Plan

Goal 4: Maintain curbs and sidewalks.

Central Building Services

- Utilization of Building and Equipment Replacement Program (BERP) funding for sidewalk and pavement replacement at City facilities

Development Services

- Enforcement of Property Maintenance Code, Chapter 16 of City Code (Code of Ordinances)

Public Works

- Annual pavement management program replaces approx. \$1M of curb each year (CIP) [Q2.4](#)
- Invested \$3.3m in Arterial Curbs, which resulted in 26.5 miles in new curbs (CIP) [Q1.10](#)

Goal 5: Develop clear policies regarding public vs private needs.

Planning and Special Projects

- Complete Street Program

Public Works

- Citizens' Stormwater Task Force (2004) recommended division of public and private responsibility as it pertained to stormwater problems. Other infrastructure within ROW generally clearer due to ROW ordinances [Q2.7](#)

Water Utilities

- Provide guidance on the installation of public and private infrastructure
 - Code of Ordinances Chapter 32 Instructions for Connections and Extensions
 - Design and Construction Manual

Goal 6: Long-term planning including maintenance schedules.

Administration

- LS360
- Maintain depreciation and replacement schedules as well as financial resources through the use of MERP, VERP, BERP, SLERP, and PSERP programs (with Fleet, ITS, CBS)

Central Building Services

- Utilization and funding of BERP program to replace infrastructure as needed
- Preventative and routine maintenance on City facilities

Development Services

- 2005 Comprehensive Plan
- Enforcement of Property Maintenance Code, Chapter 16 of City Code (Code of Ordinances)

Fire Department

- Fire Station maintenance relating to aging stations

Public Works

- Citizens' Stormwater Task Force Final Report [Q2.7](#)
- Annual pavement and curb programs are scheduled maintenance which includes crack sealing, microsurfacing, and overlay. Pavement maintenance is based on pavement condition index (PCI). Curb replacement takes place when street overlay is scheduled for the following year. Replacement of deteriorated curb (due to poor aggregates) is based on safety, available funding and severity of deterioration based on a condition rating system. Maintenance costs for new infrastructure are also included in the Capital Improvement Plan for each project [Q2.4](#)
- Annual street light and pavement marking maintenance programs [Q2.4](#)

Water Utilities

- Maintain and monitor water and wastewater system performance and goals (Operational Performance Measures and Goals Annual Report, Operations SOPs)
- Condition Assessments Inventory of Infrastructure
 - 5-Year Water and Wastewater Capital Improvements Plans
 - Geographic Information Systems – Water Utilities/ITS

Goal 6: Long-term planning including maintenance schedules (continued).

- City Works
 - Wastewater Pipeline and Water System Condition Assessments
 - Manhole Inspection and Condition Assessment Program
 - Valve exercise and fire hydrant maintenance schedules
 - Wastewater jetting schedules
 - Facilities maintenance schedules
 - Meter replacement schedules
- Anticipate future water and wastewater needs in potential annexation areas
- Maintain agreements with other entities to provide Water and Wastewater resources that meet the needs of the community both now and in the future (Intergovernmental Agreements)

Economic Development

Vision: Thriving, yet affordable growth which generates options for long-term careers.

Goal 1: High-quality, diverse economic development with bold and flexible decision-making to encourage more innovative technology and high-wage careers.

Administration

- Leverage strategic economic development partnerships with Chamber of Commerce, Economic Development Council, and Downtown Main Street (PSAs)

Development Services

- Economic Development Incentive Policy
- Old Lee's Summit Downtown Master Plan
- Design and Construction Manual
- Regular and periodic updates of Building Codes
- Regular and periodic updates of development standards

Fire Department

- Insurance Services Organization (ISO) Fire Rating (Source document in-progress)

Planning and Special Projects

- Strategic corridor planning efforts coordinated with high-quality design standards (UDO) **Q1.12**
- Establishing thresholds to achieve a higher density urban development reducing infrastructure costs (UDO)

Public Works

- Capital Improvement Plan has included projects impactful to future economic development as a factor in decision-making **Q1.10**
- Thoroughfare Master Plan 2015-2040

Water Utilities

- Support economic viability by providing adequate water supply and wastewater capacity and treatment
 - Water and Wastewater Master Plans
 - Adopted Water Utilities Strategic Plan

Goal 2: Clear, easily-understandable processes allowing for high-quality appropriate development with emphasis on problem solving.

Development Services

- Reorganization and creation of Development Center to streamline development process
- Development and Implementation of Economic Development Policy (Economic Development Policy)
- Old Lee's Summit Downtown Master Plan
- 2005 Lee's Summit Comprehensive Plan
- Design and Construction Manual

Planning and Special Projects

- Developing new standards for high-quality development, allowing for the intensification of development activities in prime areas (UDO)
- Requiring mixed-use developments through the creation of Planned Mixed Use Development Corridors (UDO)

Goal 3: Spec buildings ready for occupancy.

Development Services

- Performance-based development agreements for economic development (Incentive Policy)
- Development and Implementation of Economic Development Policy
- Development and implementation of Adopted Building Codes and Amendments
- Adopted Building Codes and Amendments

Culture/Arts

Vision: Create a supportive environment for artistic expression that represents community values.

Goal 1: Cultivate and foster the growth of an emerging and energetic arts environment.

Administration

- Continued support and implementation of the Cultural Arts Plan Q3.2
- Drafted Public Art Policy
- Provide financial support to the Arts Council (FY17 Budget)
- Provide staff support to Beautification Commission

Central Building Services

- Public Art on display in City Hall
- Partner with Lee's Summit R-7 School District for musical performances in City Hall
- "Meet the Artist" events

Development Services

- Old Lee's Summit Downtown Master Plan
- Historic Preservation Plan

Goal 2: Complete Cultural Arts Corridor.

Administration

- Planning and coordination of proposed Farmers Market and Downtown Performing Arts Space Q1.2
- Assisted in the development of a permanent space for the Historical Society of Lee's Summit

Development Services

- Cultural Facilities Master Plan

Goal 3: Encourage private investment.

Development Services

- Old Lee's Summit Downtown Master Plan
- Historic Preservation Plan
- Lee's Summit Municipal Building Authority

Goal 4: Public art visible in all areas of the community.

Central Building Services

- Time capsule
- Downtown seasonal landscaping

Public Works

- PW providing technical assistance for gateway monuments along with installation of at least one monument

Goal 5: Unique and fun options that builds culture and community, attracts others and increases value.

Administration

- Annual MLK Event
- City partners with organizers for frequent downtown events
- Comprehensive support for community activities such as Oktoberfest

Central Building Services

- Spray grounds, Hartley fountain, Parks & Rec fountains
- Historical Museum
- Historic train depot

Development Services

- Old Lee's Summit Downtown Master Plan
- Historic Preservation Plan